



Board of Commissioners

Open Meeting

Thursday, September 10, 2026 at 8:30 AM

Hybrid Meeting

Headquarters - Board Room, 6th Floor

One Metropolitan Square, 211 N. Broadway, Suite 650

St. Louis, Missouri 63102



September 10, 2026 - Board of Commissioners, Open Meeting

Notice of Meeting and Agenda

1. Call to Order	Approval	Chair Moore
2. Roll Call	Quorum	M. Bennett
3. Public Comment A. Public Comments as of 09-09-2026 at 11 AM -4	Information	Chair Moore
4. Approval of the Minutes - June 12, 2026 - Board of Commissioners, Open Meeting A. Draft Minutes - June 12, 2026 - Board of Commissioners -Open Meeting -9	Approval	Chair Moore
5. Approval of the Minutes - August 27, 2026 - Board of Commissioners, Special Meeting - Open Meeting A. Draft Minutes - August 27, 2026 - Board of Commissioners, Special Meeting - Open Meeting - 16	Approval	Chair Moore
6. Report of the President	Information	T. Roach
7. Report of the Safety & Security Committee A. Draft Minutes - August 13, 2026 - Safety & Security Committee, Open Meeting - 18	Information	Commissioner Simmons
8. Report of the Operations Committee A. Draft Minutes - August 27, 2026 - Operations Committee, Open Meeting -23	Information	Commissioner Gladney
9. Report of the Audit, Finance & Administration Committee A. Draft Minutes - August 27, 2026 - Audit, Finance & Administration Committee, Open Meeting - 34	Information	Commissioner Gladney
10. Adjustment of the Consent Agenda	Approval	Chair Moore
11. Consent Agenda A. Award of Contract – Fire Suppression and Life Safety Systems (Resolution #1509) 1. Briefing Paper - 38 2. Resolution #1509 - 41 B. Contract Award - Various Uniforms Bi-State Development/Metro (Resolution #1510) 1. Briefing Paper - 43 2. Resolution #1510 - 45 C. Contract Award - Brentwood Facility Cleaning Services (Resolution #1511) 1. Briefing Paper - 47 2. Resolution #1511 - 49 D. Contract Award - Brentwood Bus Cleaning Services (Resolution #1512) 1. Briefing Paper - 51 2. Resolution #1512 - 53 E. Contract Award- Snow & Ice Removal Services (Resolution #1513) 1. Briefing Paper - 55 2. Resolution #1513 - 57 F. Contract Award - Ground Maintenance & Landscaping Services (Resolution #1514) 1. Briefing Paper - 59 2. Resolution #1514 - 61 G. Contract Award - SCCTD eVan Charging Infrastructure (Resolution #1515) 1. Briefing Paper - 63 2. Resolution #1515 - 65 H. Sole Source Service Level Agreement with NFI Infrastructure Solutions (Resolution #1516) 1. Briefing Paper - 67 2. Resolution #1516 - 69 I. Contract Modification - 79th Street Retaining Wall Design (Resolution #1517)	Approval Approval	Chair Moore Chair Moore

1. Briefing Paper - 71		
2. Resolution #1517 - 73		
J. Sole Source Contract Renewal with Remix Software (Resolution #1518)		
1. Briefing Paper - 76		
2. Resolution #1518 - 78		
K. DeBaliviere Bus Facility Overhead Door Structural Repairs (Resolution #1519)		
1. Briefing Paper - 81		
2. Resolution #1519 - 82		
L. Contract Award - Bus Driving Simulator (Resolution #1520)		
1. Briefing Paper - 85		
2. Resolution #1520 - 87		
M. Sole Source Contracts for Hardware and Software Maintenance (Resolution #1521)		
1. Briefing Paper - 89		
2. Resolution #1521 - 91		
12. Blue Line Single Car Presentation	Information	R. Forrest
A. One-Car MetroLink Pilot Plan - 94		
B. Memo re: One Car Trains - 107		
13. Unscheduled Business	Approval	Chair Moore
14. Operations Report	Information	R. Forrest
15. Call for the Dates of Future Board & Committee Meetings	Information	M. Bennett
16. Adjournment to Executive Session	Approval	Chair Moore
If such action is approved by a majority vote of The Bi-State Development Agency's Board of Commissioners who constitute a quorum, the Board may go into closed session to discuss legal, confidential, or privileged matters pursuant to Bi-State Development Board Policy Chapter 10, Section 10.080 (D) Closed Records: Legal under §10.080(D)(1); and Personnel under §10.080(D)(3).		
17. Reconvene to Open Session	Approval	Chair Moore
18. Adjournment	Approval	Chair Moore

Name: Bruce Rosa

Representing: Myself

Topic: One-Car MetroLink is a horrendous idea

Comments:

I take the Metrolink from downtown to work at Washington University in St Louis every day. When the single-car Metrolink was tested in the past, every day during the morning and afternoon rush when I took the train, it was extremely packed and uncomfortable, to the point that I was considering stopping using Metrolink for my commute. I can't express how awful it is to be forced to stand for the entire trip, packed in beside other people, especially during cold and flu season when people are coughing and sniffing and there is no way to get away from them.

It gives an extremely bad impression on the city for tourists who don't want to suffer with the packed conditions, and I can't imagine that in the long run it will be profitable when people avoid metrolink due to packed conditions on the trains.

Finally with the security gates there is a hope that people will feel more safe riding the metro, only for any comfort and safety to be cancelled out by packing people in like animals every day. Give time for ridership to increase once all of the gates are active, before making this irresponsible, rash decision for an easy budget cut.

I strongly recommend against the idea, as a daily user of metrolink for the past 15 years. If you feel it's necessary, I recommend finding a solution in which double-cars are used during the busiest rush hour commute times, with single-car only when it's much quieter, in the evenings and weekends.

Name: Robyn. Wallen

Representing: RAISETransit and Missouri Council of the Blind

Topic: Public comment and frustrations with how it is handled.

Comments:

Commissioners, I had started to speak on another topic, but I think I need to start here. Three other RAISE members and I planned to come to the meeting and speak in person because frankly, we don't believe that our comments are always read. When you hand anyone a big bunch of documents, it is unlikely they will always read them. What's worse is that when I was looking through the meeting materials for this meeting, I noticed that the public comments are literally hidden in the middle of everything else, so chances are they are going to be overlooked. When we went to the website to sign up for an in-person comment, the registration was already closed, meaning all we can do now is send in a written comment. While we understand that when you have a lot of public comments, you can't read them all, when there are only five or six, there is no reason they cannot be read. That is called transparency.

As for the one-car trains, this has been tried before, and there were so many problems. It will mean less space for wheelchairs and less time to get to the train. It is particularly bad for blind riders.

Name: Mark Beckring
Representing: Me
Topic: Metrolink

Comments:

This comment is in regards to your proposed changes to metrolink services. Please do not reduce the train cars. Please do not degrade service. Please up the frequency of trains.

Thank you

Name: Mark Beckring
Representing: St Louis
Topic: Trains

Comments:

I was hoping some one could see this and maybe make the suggestion to someone who could implement it.

I think it should be possible to add a 3rd Metrolink line with almost no new tracks and possibly no new trains.

If you used a little bit of sofisticated scheduling and utilize the track switches around Forest Park Deballiver, you could connect from Lambert to Shrewsbury and call in another color. For some reason I want to call it the orange line.

If you staggered the trains with the existing trains It would also benefit headways on the south side and north side.

This would creat a lot of connections that don't require a transfer. Including connecting Webster Grove, Maplewood, Brentwood, Richmond heights and Clayton to the airport, as well as all those places can now go to Forest Park, UMSL, and the Delmar Loop. All without additional transfers. I feel like this could really increase ridership by making it more convenient and useful.

We would need additional trains in additional operators, But as we are planning on getting new trains already , It might be possible to keep a few old ones and use those for the new orange line.

If it requires additional infrastructure it might be possible to have the county, city, and state contribute because it benefits them all.

Seriously if we had a gold standard green line BRT and added the orange line north south connection I think our metro system starts to look real impressive.

Please consider adding an additional Metrolink line that connects Lambert to Shrewsbury. By utilizing this cheap efficient idea it would be a huge addition to our region.

Thank you for listening

Name: Mark Detjen
Representing: RAISE Transit
Topic: Relationship between board and Metro

Comments:

I was planning to attend the board meeting in person to express my public comment but then found out from the webstire that in person pulic comment is closed for this meeting. Therefore I am sending in this public comment in writing hoping it gets seen and read. I watched the most recent operations meeting and noticed that public comments are never read, even when there are only five. Thsi makes no sense to me. In this meetings materials they are literally hidden in the middle of th emeeting materials and they are never verbally announced.

To my point, someone please explain to me why the Board of Commisioners is subserviant to Metro proper? What other situation does the company run the board as oposed to the Board overseeing the company? If there are any other known instances of this I would like to know?

Name: Jenny Carmack
Representing: RAISE Transit
Topic: BOC meetings and single metroLink cars

Comments:

First, Board of Commissioner meetings. On August 27 there were 3 meetings scheduled and it was announced that they would be available to watch on Facebook live. Upon joining at 8:30, which was the time announced, the board immediately went into a closed session with no time line of when the next meeting would begin. This was very frustrating. You had 13 viewers at that time which isn't a lot, but it still sends a negative message to those people and as you know word spreads quickly especially when it is negative. Additionally, I have noticed that many board members attend these meetings virtually. While I appreciate the option for virtual attendance, I feel that Board members should make it a point to attend in person. Your attendance says something about how much you value your work on the board. Plus when the community attends in person they are there to speak directly with the board, not to a speaker or screen.

Second, during the operations meeting the plan for running single cars on the MetroLink was shared. I appreciate the questions and feedback the board members contributed. This was tried at the last quarter of 2023 and the riders did not like it. It created a lot of confusion and frustration, there was even a news article about it on November 21. I do not think there is a reason that Metro could give that would convince the community that this is a good idea. It was said that ridership is up, but implimenting this is likely to bring the ridercridership down.

Third, and final, is the referance to disabled riders. I acknowledge and appreciate that some board members thought about the disabled riders when discussing the single car pilot. However, it seems that the disabled riders are often an after thought. For, example, when talking about disabled riders words such as "they" and "them" are often used, but when talking about other riders words like "us" and "we" are often used. This insinuates a division or lack of inclusivity. Also, sharing ideas and plans with the MTAAC is not happening in a timely manner, and the members of that committee are not being given the opportunity to provide their input prior to any final decision making. As a disabled rider I want want to feel like I am seen, heard, and included.

I know that several things I talked about here are a matter of the words that are used by Metro and the board members, but as a when you are acting in a professional manner and representing the community what you say carries a lot of weight and influence. Words give insite to your thoughts and the overall culture. Part of increasing the rridership starts with changing the communication with and to the community, and the small words matter.

Name: Kim Cella

Representing: Citizens for Modern Transit

Topic: One-Car Trains

Comments:

Members of the Bi-State Development Board of Commissioners:

At the August 27 Bi-State Board Operation Committee meeting, staff discussed the potential implementation of a one-car MetroLink pilot. As the region's transit advocacy organization representing thousands of riders, Citizens for Modern Transit (CMT) wanted to ensure that riders had an opportunity to share their perspectives on the proposed change.

CMT issued an online survey on August 28 and, to date, has received nearly 200 responses. More than 70 percent of respondents report using MetroLink regularly, with many riding daily.

The most significant finding is that only one in four respondents support the proposed one-car train pilot. Many respondents also referenced their experiences with a one-car train pilot several years ago.

Rider comments have raised a number of concerns, including the challenges of accommodating bikes, strollers, and mobility devices on one-car trains; the crowded conditions already experienced during peak travel periods, and the potential for additional overcrowding as ridership grows.

As an organization focused on representing transit riders, we believe it is important to place these perspectives on the record as discussions about the pilot move forward. We would be happy to share the full survey results with Bi-State staff and Board members.

We encourage the Board and Bi-State staff to carefully consider the rider perspective when evaluating any service changes that will affect thousands of people who rely on the Metro system each day, including the potential impact of one-car trains on capacity, accessibility, and the overall rider experience. In addition, if the one car pilot moves forward, please consider an increase in frequency to counter the potential crowding.

Thank you for your time and consideration.

Citizens for Modern Transit

Name: Dylan Meals
Representing: Myself
Topic: One Car Trains

Comments:

Hello.

Even the proposal for switching to one car trains shows that the leadership of Bi-State does not use the system they operate. Cars are packed during rush hour already, and much of the line is already quite full during most of the day. Switching to a one car operation will force current riders off the system and discourage potential new riders.

**BI-STATE DEVELOPMENT
BOARD OF COMMISSIONERS
(Hybrid Meeting)
OPEN SESSION MINUTES
June 12, 2026, at 8:30 AM**

Board Members Participating

Missouri

Sam Gladney, Chair
Andrea Jackson-Jennings, Secretary
Nate Johnson

Illinois

Debra Moore, Vice Chair
Herbert Simmons, Treasurer
Derrick Cox
Irma Golliday – Absent
Terry Beach

Staff Participating

Taulby Roach, President and Chief Executive Officer
Brenda Deertz, Director Executive Services
Greg Linhares, Chief Legal Counsel
Myra Bennett, Manager of Board Administration
Tammy Parris, Executive Vice President and Chief Financial Officer
Ron Forrest, Executive Vice President and Chief Operating Officer Metro Transit
Vern Summers, Director of Field Security

Others in Attendance

Bex Biernbaum, ASL Interpreter
Rachel Koch, ASL Interpreter

1. **Open Session Call to Order**
8:30 a.m. Chair Gladney called the Open Session of the Bi-State Development Agency, Board of Commissioners Meeting to order at 8:30 a.m.
2. **Roll Call**
8:30 a.m. Roll call was taken, as noted above.
3. **Public Comment**
8:30 a.m. Chair Gladney stated that the Board is holding in-person public comments at today's meeting; however, no individuals signed up to speak. He asked Ms. Myra Bennett, Manager of Board Administration, for a summary of written public Comments received. Ms. Bennett noted that the Agency received one (1) public comment for today's meeting. She noted that the comment was distributed to the Commissioners and staff prior to the meeting and is included in the online meeting materials. She stated that the comments will also be included in the minutes from today's meeting.

4. **Approval of the Minutes of May 14, 2026, Board of Commissioners, Open Meeting**
8:31 a.m. The minutes from the May 14, 2026, Board of Commissioners, Open Meeting, were provided in the meeting materials. A motion to approve the minutes, as presented, was made by Commissioner Cox and was seconded by Commissioner Johnson.

The motion passed unanimously.

5. **Report of the President**

8:32 a.m. President and Chief Executive Officer, Taulby Roach, presented a video of the new validators and fare system, as well as a PowerPoint presentation regarding fare collection. He noted that the new fare system is a separate, but parallel project to the SPP (Safe Platform Project). He noted that these separate projects are now being unified. President/CEO Roach reported that the fare system project is being implemented in a phased approach, 13 stations at a time. He stated that the first phase of the fare system project will begin on July 6th, and he stated that testing has been going quite well. He also reported that staff will be put into place at each of the stations, to assist riders in the use of the new system and app. Board discussion was held regarding ease of the new system, staffing for opening day of the project, security, and volunteers who will be assisting riders. Commissioner Simmons asked if the additional staffing would come at an increased cost. Mr. Roach noted that there will be an increase in cost for staffing; however, this cost was already included in the budget for the project. Commissioner Cox stated that the video is great advertising for the project, and he stated that he is looking forward to that information being distributed to the public and the media. Mr. Roach noted that these projects have been in total partnership with the Board, and he thanked the Board for their support. He reported that he would like to showcase the project in August, when over 90% of the project will be completed, and would like the Board and elected officials to attend. Commissioner Simmons requested an audited fare report to be distributed to the Board, with information for each station. Staff will prepare that information.

6. **Report of the Audit, Finance, & Administration Committee**

8:59 a.m. Commissioner Jackson-Jennings reported that a virtual meeting of the Audit, Finance and Administration Committee was held on May 28, 2026, at 8:30 a.m., and the draft minutes of that meeting are included in the meeting materials today under Item #6.

She stated that the AFA Committee recommended approval of four (4) items, which are noted on today's agenda as Consent Agenda, Item #10:

- A. Contact Award – Background Check Services – (Resolution #1498)
- B. Contract Award – Medical Plan Administration Services – (Resolution #1499)
- C. Chapter 30 and Chapter 50 Board Policy Revisions - (Resolution #1500)
- D. Draft FY2027 Annual Audit Plan – (Resolution #1501)

In addition, she reported that at the Committee meeting, several informational items were presented, including:

- Financial Loss Mitigation due to Federal Government Shutdowns
- Internal Audit Follow-Up Summary – 3rd Quarter FY 2026
- Internal Audit Status Report – 3rd Quarter FY 2026
- Internal Audit State Safety Oversight (SSO) Status Report - 1st Quarter Calendar Year 2026
- Financial Statements

- Treasurer's Report
- Treasury Safekeeping Report; and
- Procurement Report

Commissioner Jackson-Jennings noted that an Executive Session was not held.

7. Report of the Operations Committee

9:11 a.m. Commissioner Moore stated that a virtual meeting of the Operations Committee was held on May 28, 2026, following the AFA Committee meeting, and the draft minutes of that meeting are included in the meeting materials today under Item #7.

She stated that the Operations Committee is recommending approval of four (4) items, which are noted on today's agenda as Consent Agenda, Item #10:

- E. Contract Award – DeBaliviere Facility Cleaning Services – (Resolution #1502)
- F. Contract Award – Purchase of ADA Compliant Vehicles – (Resolution #1503)
- G. Contract Award – Refuse Removal Services – (Resolution #1504)
- H. Dissolution of Hanley Road Corridor Transportation Development District – (Resolution #1505)

In addition, she noted that at the Committee meeting, an Operations Report and a Workforce Update was provided by Ron Forrest, Executive Vice President & Chief Operating Officer – Metro Transit. Commissioner Moore noted that an Executive Session was not held.

8. Report of the Safety & Security Committee

9:13 a.m. Chair Simmons stated that a virtual meeting of the Safety & Security Committee was held on May 14, 2026, immediately following the Board of Commissioners Meeting. The draft minutes of that meeting are included in the meeting materials today under Item #8.

He noted that, at the May Committee meeting, Kevin Scott, Executive Vice-President – Public Affairs & Security, provided information regarding a proposed Services Agreement with the City Sheriff's Department, which is noted on today's agenda, for approval, as Item #11 – (Resolution #1506). Commissioner Simmons noted that an Executive Session was not held.

9. Adjustment of Consent Agenda

9:14 a.m. Chair Gladney noted that he has been made aware that Item C. Chapter 30 and Chapter 50 Board Policy Revisions - (Resolution #1500) should temporarily be removed from the Consent Agenda for additional discussion.

Commissioner Moore posed questions regarding the increase in the monetary authorization of the President/CEO regarding claims. Chief Legal Counsel, Greg Linhares, noted that these are changes that were proposed by the former Director of Risk Management, Kathy Brittin, prior to her retirement. He noted that there has also been a change in Section 3, which provides additional reporting to the full Board, instead of only the Chair and Vice Chair. Mr. Linhares stated that the change has been proposed to reflect the process that was discussed with the Board last year. He also noted that Chief Legal Counsel oversees the Risk Management Department; however, has currently been left out of the authority process for claims. Mr. Linhares reported that the sovereign immunity level remains the same. Commissioner Moore thanked Mr. Linhares for the information and stated that she would like to see the authority level remain at \$100,000.

Commissioner Simmons and Commissioner Cox agreed. Mr. Linhares recommended the following modification to Chapter 30, Section 30.060 as noted below:

H. Claim Settlement Authorization.

1. The following positions have the authority limits to approve claim settlements for any one person or entity in a single accident or occurrence:

a.	Risk Manager:	\$50,000
b.	Director Risk Management and Compliance:	\$100,000
c.	President and CEO:	Missouri Sovereign Immunity Per Person Limit

3. For settlement amounts over \$100,000 and up to the sovereign immunity limit, the President & CEO will approve and must notify and receive acknowledgement from the Board of Commissioners' Chair and Vice Chair.

Commissioner Cox made a motion to amend the proposed Chapter 30 revisions, as noted above. The motion was seconded by Commissioner Simmons.

The motion passed unanimously.

10. Consent Agenda Items

9:14 a.m. Consent Agenda Items:

- A. Contact Award – Background Check Services – (Resolution #1498)
- B. Contract Award – Medical Plan Administration Services – (Resolution #1499)
- C. Chapter 30 and Chapter 50 Board Policy Revisions - (Resolution #1500) – As Amended
- D. Draft FY2027 Annual Audit Plan – (Resolution #1501)
- E. Contract Award – DeBaliviere Facility Cleaning Services – (Resolution #1502)
- F. Contract Award – Purchase of ADA Compliant Vehicles – (Resolution #1503)
- G. Contract Award – Refuse Removal Services – (Resolution #1504)
- H. Dissolution of Hanley Road Corridor Transportation Development District – (Resolution #1505)

A motion to approve Consent Agenda Items A, B, D, E, F, G, and H, as referenced in the Committee Reports and as outlined on the agenda, and approve Item C, as amended at today's meeting, was made by Commissioner Gladney and seconded by Commissioner Cox.

The motion passed unanimously.

11. Service Agreement with the City Sheriff's Department - (Resolution #1506)

9:16 a.m. A briefing paper was included in the meeting materials, requesting that the Board of Commissioners authorize the President & CEO to negotiate a final Agreement for services with the City of St. Louis Sheriff's Office, subject to a limit of 10% in excess of the amounts described in the Cost Comparison noted in the briefing paper, with a general service level at or substantially similar to one Lieutenant, one Sergeant, and eight Deputies. Greg Linhares, Chief Legal Counsel, gave an overview of this item, on behalf of Kevin Scott, Executive Vice-President of Public Affairs and Security.

It was noted that this item was presented as information only at the Committee level. Mr. Linhares noted that an MOU will need to be signed between the City Sheriff's Department and the Board of Police Commissioners, prior to the signing of the proposed agreement with the Agency. He noted that there is no opposition to the BSD contract; however, the MOU must be signed first. Mr. Linhares noted that, due to the timeframe involved, and the next meeting of the BSD Board of Commissioners not being held until September, staff is requesting that the Board authorize the President and CEO to negotiate and finalize the agreement, once the MOU is in place.

Board discussion was held regarding the type of authority the City Sheriff's Department would have, if the Agency would be providing equipment necessary for the Officers, cost for the services, monitoring of the contract with reports to the Board, timeframe for implementation of the contract, concerns of the Sheriff Officers being pulled from the Agency for other City activities, and notification to the Board when the contract is signed. Commissioner Jackson-Jennings stated that she would suggest weekly or monthly reporting, to ensure that the City Sheriff's Department are meeting the obligations of the contract.

Chair Gladney proposed that the Board amend the authority granted to the President in Resolution #1506, to ensure that the officers procured under the contract were dedicated to BSD, and to require biweekly reporting from the Sheriff's Office of actual service levels performed in each biweekly period.

A motion to approve the item, as amended, was made by Commissioner Gladney and was seconded by Commissioner Johnson.

The motion passed unanimously.

Commissioner Cox stated, for the record, that he would like the Board to consider the Agency creating its own Police Department, and stated that he would like to know the process for this to happen.

12. **Contract Modification - Employee Medical Testing & Wellness Services (Resolution #1507) 9:48 a.m.** A briefing paper was included in the meeting materials, requesting that the Board of Commissioners authorize the President & CEO to execute a contract modification with BarnesCare, Inc. for Occupational Medicine employee medical testing and wellness services, to extend the contract end date through November 30, 2026, and add \$260,000.00 to the contract, increasing the total not-to-exceed contract amount to \$3,523,655.00. Ronald D. Forrest, Executive Vice President & Chief Operating Officer – Metro Transit, gave an overview of this item, noting that BSD is in the process of preparing the next Occupational Medicine solicitation, and during final review, management identified changes that would improve the future contract and better support Metro Transit operations. He noted that management is requesting an extension and additional funding of \$260,000.00 to maintain services through November 30, 2026, while the new procurement is completed. Commissioner Simmons posed questions regarding the services provided. Mr. Forrest noted that these services will be provided by DOT certified providers.

A motion to approve the item, as presented, was made by Commissioner Gladney and was seconded by Commissioner Cox.

The motion passed. Commissioner Simmons voted nay.

13. Approval of Slate of Officers 2026-2027 Board of Commissioners

10:01 a.m. Commissioner Gladney noted that a virtual meeting of the Nominating Committee was held on June 9, 2026, at 9:00 a.m., and the draft minutes of that meeting have been included in the meeting materials under Item #13. He noted that the Committee voted to accept, and forward to the Board of Commissioners for approval, the following slate of officers for 2026-2027, whose positions will take effect at the adjournment of today's meeting. He reported that the proposed slate of officers is as follows:

Commissioner Debra Moore (Illinois), Chairman
Commissioner Andrea Jackson-Jennings (Missouri), Vice-Chairman
Commissioner Sam Gladney (Missouri), Treasurer
Commissioner Herb Simmons (Illinois), Secretary

Chair Gladney asked if there were any questions or other recommendations, and being none, a motion to approve the State of Officers for the Board of Commissioners for FY2027, as recommended by the Nominating Committee, was made by Commissioner Beach and was seconded by Commissioner Johnson.

The poll of the Board being as follows:

Sam Gladney – Yea	Herbert Simmons – Yea
Nate Johnson – Yea	Debra Moore – Yea
Andrea Jackson-Jennings – Yea	Derrick Cox – Yea
	Terry Beach – Yea

The motion passed unanimously.

14. Unscheduled Business

10:02 a.m. There was no unscheduled business.

15. Operations Report

10:02 a.m. Ron Forrest, Executive Vice President and Chief Operating Officer Metro Transit, presented a PowerPoint presentation to the Board, with a review of current operations including workforce summary, staffing levels, efforts to increase the workforce, transit ridership increase, zero trip denials, efforts to increase efficiency, pedestrian accessibility efforts, and bus stop improvements. Commissioner Simmons posed questions regarding union negotiations. Mr. Forrest reported that negotiations have been ongoing for the past year, noting that the current contract expired in June of last year.

(Item 16. was inadvertently skipped but was addressed after Item 17.)

17. Adjournment to Executive Session for the purpose of discussing legal, confidential, or privileged matters, as permitted under Bi-State Development Board Policy, Chapter 10, Section 10.080; (D) (1) – Legal; and (D) (3) – Personnel.

10:18 a.m. Chair Gladney noted that the only item on the Executive Session Agenda is approval of Executive Session minutes. He stated that if there is no discussion needed, the Committee could choose not to go into Executive Session, and instead proceed with a vote to approve the minutes, as presented. He asked if any discussion was needed for this item.

Being none, Commissioner Beach made a motion to approve the minutes from the May 14, 2026, Board Meeting, Executive Session, as presented, as a closed record. The motion was seconded by Commissioner Moore.

The poll of the Board being as follows:

Sam Gladney – Yea	Herbert Simmons – Yea
Nate Johnson – Yea	Debra Moore – Yea
Andrea Jackson-Jennings – Yea	Derrick Cox – Yea
	Terry Beach – Yea

The motion passed unanimously.

Commissioner Beach stated that he agrees with Commissioner Cox, that it may be time to look at formation of its own Police Department, due to the difficulty the Agency has encountered with Police staffing from the various jurisdictions.

Commissioner Simmons asked if the Agency has an estimated completion date regarding the 79th Street retaining wall project. President and CEO, Taulby Roach stated that the single tracking will come to an end next week.

Commissioner Simmons thanked outgoing Chair, Sam Gladney, for his leadership over the past two years.

16. Call for the Dates for Future Meetings

10:18 a.m. Myra Bennett, Manager of Board Administration, noted the following upcoming meetings:

Safety & Security Committee	Thursday, August 13, 2026	8:30 AM
Audit/Finance/Administration Committee	Thursday, August 27, 2026	8:30 AM
Operations Committee	Thursday, August 27, 2026	Following AFA
Board of Commissioners	Thursday, September 24, 2026	8:30 AM

Ms. Bennett asked that the Commissioners check their calendars, as soon as possible, regarding the September 24th Board meeting date and let her know if there are any conflicts.

18. Adjournment

10:23 a.m. Chair Gladney asked if there was any further business, and being none, Commissioner Simmons made a motion to adjourn the meeting. The motion was seconded by Commissioner Beach. Unanimous vote in favor was taken. The motion passed, and the meeting was adjourned at approximately 10:23 a.m.

Deputy Secretary to the Board of Commissioners
Bi-State Development Agency

**BI-STATE DEVELOPMENT
BOARD OF COMMISSIONERS
SPECIAL MEETING
OPEN SESSION MINUTES
August 27, 2026 at 8:30 AM**

Committee Members Participating

Missouri

Andrea Jackson-Jennings, Vice Chair
Sam Gladney, Treasurer
Nate Johnson
Patrick Brown

Illinois

Debra Moore, Chair
Herbert Simmons, Secretary – Absent
Terry Beach
Irma Golliday – Absent
Derrick Cox

Staff Participating

Brenda Deertz
Greg Linhares, Chief Legal Counsel
Myra Bennett, Manager of Board Administration
Diana Bentz, Executive Vice President, Chief Human Resource Officer

Others in Attendance

Rachel Koch, ASL Interpreter
Tyler Duke, ASL Interpreter

1. **Open Session Call to Order**
8:30 a.m. Chair Moore called the Open Session of the Bi-State Development Agency, Special Board of Commissioners Meeting to order at 8:30 a.m.
2. **Roll Call**
8:30 a.m. Roll call was taken, as noted above. Chair Moore welcomed the newest member of the Board of Commissioner, Patrick Brown.
3. **Adjournment to Executive Session for the purpose of discussing legal, confidential, or privileged matters, as permitted under Bi-State Development Board Policy, Chapter 10, Section 10.080; (D) (1) – Legal; and (D) (3) – Personnel.**
8:31 a.m. Chair Moore asked for a motion

Chair Moore requested a motion for the Committee to move into Executive Session for the purpose of discussing legal, confidential, or privileged matters, as permitted under Bi-State Development Board Policy, Chapter 10, Section 10.080; (D) (1) – Legal; and (D) (3) – Personnel.

The motion was made by Commissioner Brown and was seconded by Commissioner Jackson-Jennings.

The poll of the Board being as follows:

Sam Gladney – Yea	Debra Moore – Yea
Andrea Jackson-Jennings – Yea	Terry Beach – Yea
Nate Johnson – Yea	Derrick Cox – Yea
Patrick Brown – Yea	

The motion passed unanimously.

The Board of Commissioners moved into Executive Session at approximately 8:32 a.m.

4. Reconvene to Open Session.

8:41 a.m. Chair Moore noted that the Board had reconvened to the Open Meeting.

Chair Moore requested a motion that the extension to the Employment Contract (Resolution #1508) be approved, as presented in Executive Session.

The motion was made by Commissioner Gladney and was seconded by Commissioner Jackson-Jennings.

The poll of the Board being as follows:

Sam Gladney – Yea	Debra Moore – Yea
Andrea Jackson-Jennings – Yea	Terry Beach – Yea
Nate Johnson – Yea	Derrick Cox – Yea
Patrick Brown – Yea	

The motion passed unanimously.

5. Adjournment.

8:41 a.m. Chair Moore asked if there was any further business, and being none, Commissioner Jackson-Jennings made a motion to adjourn the meeting. The motion was seconded by Commissioner Brown. Unanimous vote in favor was taken. The motion passed, and the meeting was adjourned at approximately 8:42 a.m.

Deputy Secretary to the Board of Commissioners
Bi-State Development Agency

**BI-STATE DEVELOPMENT
SAFETY AND SECURITY COMMITTEE
(VIRTUAL MEETING)
OPEN SESSION MINUTES
August 13, 2026
8:30 AM**

Committee Members Participating via Zoom

Herbert Simmons, Chair
Derrick Cox
Irma Golliday
Patrick Brown – Absent

Other Commissioners Participating via Zoom

Sam Gladney – Absent	Terry Beach
Nate Johnson – Absent	Debra Moore
Andrea Jackson-Jennings	

Staff Participating via Zoom

Taulby Roach, President and Chief Executive Officer
Brenda Deertz, Director of Executive Services
Greg Linhares, Chief Legal Counsel
Myra Bennett, Manager of Board Administration
Crystal Messner, Chief Audit Executive
Steven Buckley, Director – Field Security
Kevin Scott, Executive Vice President Public Affairs and Security
Andrew Ghiassi, General Manager - Safety, Chief Safety Officer

Others Participating via Zoom

Rachel Koch, ASL Interpreter
Bex Biernbaum, ASL Interpreter
Jim Wallis, Chestnut Health Business Development
Dan Hutchinson, Chestnut Health Administration
Nathan Zeller, Chestnut Health MetroLink Project Manager
William (Billy) Reynolds, Allied Universal Account Manager

1. **Open Session Call to Order**
8:30 a.m. Chair Simmons called the Open Session of the Bi-State Development Agency, Safety and Security Committee Meeting to order at 8:30 a.m.
2. **Roll Call**
8:30 a.m. Roll call was taken, as noted above.
3. **Public Comment**
8:31 a.m. Chair Simmons asked Ms. Bennett if any speaker cards were submitted for today's meeting. Ms. Bennett noted that the Agency received no public comments for today's meeting.

4. Approval of the Minutes of the May 14, 2026 - Safety & Security Committee, Open Meeting

8:31 a.m. The minutes of the May 14, 2026, Safety & Security Committee, Open Meeting, were provided in the Committee packet. A motion to approve the minutes was made by Commissioner Moore and was seconded by Commissioner Jackson-Jennings.

The motion passed unanimously.

5. Award of Contract – Fire Suppression and Life Safety Systems

8:31 a.m. A briefing paper was included in the meeting materials, requesting that the Safety and Security Committee accept, and forward to the Board of Commissioners for approval, a request to authorize the President and CEO to execute a contract with Johnson Controls Fire Protection LP for Fire Suppression and Life Safety Systems inspection, testing, maintenance, certification, and related services, for a three-year base period with two one-year renewal options, in an amount not to exceed \$893,858.00. Andrew Ghiassi, General Manager-Safety, Chief Safety Officer, provided an overview of this item, noting that Bi-State Development (BSD) is responsible for maintaining fire suppression and life safety systems throughout Metro Transit, MetroLink, Call-A-Ride, Facilities Maintenance, the St. Louis Downtown Airport, communications sites, administrative facilities, and other agency-owned properties. He noted that routine inspection, testing, certification, and maintenance of these systems are essential to protect employees, customers, contractors, agency assets, and critical infrastructure while maintaining compliance with applicable fire codes, National Fire Protection Association (NFPA) standards, insurance requirements, and regulatory requirements.

Mr. Ghiassi reported that on June 15, 2026, BSD issued Request for Proposals (RFP) 26-RFP-677086-MD, Fire Suppression and Life Safety Systems, seeking qualified firms to provide comprehensive inspection, testing, maintenance, and related life safety services. He noted that three (3) firms submitted proposals in response to the solicitation, and those proposals were forwarded to an evaluation committee, which consisted of individuals within Safety and Security, Occupational Health and Maintenance Facilities Divisions, for review. He stated that, upon completion of the review, Johnson Controls Fire Protection LP was deemed the best proposal.

A motion to approve this item, as presented, was made by Commissioner Cox and was seconded by Commissioner Jackson-Jennings.

Unanimous vote in favor was taken.

6. Extension of Contract between Chestnut Health Systems, INC and Bi-State Development Agency for Transit Client Engagement Services

8:34 a.m. A briefing paper was included in the meeting materials, requesting that the Safety and Security Committee accept, and forward to the Board of Commissioners for approval, a request to authorize the President and CEO to enter into an Extension of Contract between Chestnut Health Systems, INC and Bi-State Development Agency for Transit Client Engagement Services, in a total not to exceed amount of \$874,480.00, for the period from December 1, 2026 to November 30, 2028. Kevin Scott, Executive Vice President Public Affairs and Security, provided an overview of this item, noting that this agreement will allow for two-person clinician teams, focusing their resources on the Metro Transit system in Missouri, to focus on engaging riders and addressing customers with health and mental health needs. Jim Wallis, Chestnut Health Business Development, provided additional information and introduced the members of his team.

Committee discussion was held, with questions being posed regarding the possibility of evening hours for services, increasing staffing and expanding services.

A motion to table this item was made by Commissioner Cox and was seconded by Commissioner Moore, to allow time for discussion and negotiation, and to consider the possibility of modifying the contract to consider increasing hours and increasing staffing.

Unanimous vote in favor was taken. Consideration of this item will be postponed until the October Safety & Security Committee Meeting.

7. Allied Universal's Heliaus Security Patrol System

9:12 a.m. Kevin Scott, Executive Vice President Public Affairs and Security, noted that this item is being presented for information only, and introduced Billy Reynolds, Allied Universal, and Steven Buckley, Director of Field Security for Metro Transit. Mr. Reynolds provided an overview of the Heliaus Security Patrol System, and the way it is used to track hours and police presence on the system, track incidents and activities on the system, and assist with report writing, data gathering. Mr. Buckley noted that he and Mr. Reynolds work closely on creating patrols for officers on the alignment and increasing police presence where needed, based upon the data provided by this system. Discussion was held. Chair Simmons thanked Mr. Reynolds and Mr. Buckley for their presentation.

8. Unscheduled Business

9:31 a.m. There was no unscheduled business.

9. President & CEO Report

9:31 a.m. President & CEO, Taulby Roach, thanked everyone for their time at today's meeting. He reported that a retirement event was held for Vern Summers, noting that Mr. Buckley has assumed those responsibilities and is fully capable of managing this role.

Mr. Roach noted that we are moving forward with the implementation of SPP, and the system will be fully moved to SPP on Monday. He noted that they are still experiencing a few issues, which is to be expected with such a massive project, and adjustments are being made.

Mr. Roach noted that the FTA administrator is in town. He reported that we were fortunate to get the opportunity to host APTAtech conference, noting that this is the first time since 1994 that St. Louis has hosted the event. Mr. Roach reported that there were representatives here from across the county who came to see the SPP project. He stated that Metro Transit was the first in the nation to move from an open to closed system, and he noted that he met with several transit agencies regarding the program.

Mr. Roach thanked Chair Simmons for his support, and his work on the pilot program for Chestnut Health. He thanked him for his leadership and efforts with this program.

Commissioner Moore stated that it is unfortunate that the Commissioners were not at the APTAtech conference. Mr. Roach stated that this was a smaller conference; however, the large rail conference will be held in 2027, and he would love to have the Commissioners attend. Commissioner Cox stated that it is great that other cities are contacting us regarding SPP. He stated that he would like to note again that he would like the Board to discuss the possibility of the development of our own police department for the Agency, and he asked if an update could be

provided at the next meeting. Chair Simmons stated that there has been some discussion of this issue with Chair Moore and Mr. Roach.

This item was provided as information only.

10. Call for the Dates of Future Board & Committee Meetings

9:41 a.m. Myra Bennett, Manager of Board Administration noted the following upcoming meetings:

Special Board of Commissioners Meeting	Thursday, August 27, 2026	8:30 AM
Audit/Finance/Administration Committee	Thursday, August 27, 2026	Following BOC
Operations Committee	Thursday, August 27, 2026	Following AFA
Board of Commissioners	Thursday, September 10, 2026	8:30 AM

11. Motion to move Executive Session

9:42 a.m. Chair Simmons requested a motion for the Committee go into Executive Session for the purpose of discussing matters, as permitted under Bi-State Development Board Policy Chapter 10, Section 10.080, (D) (1) – Legal; (D) (10) – Auditors; and (D) (11) – Security.

The motion was made by Commissioner Golliday, and it was seconded by Commissioner Moore.

A roll call vote was taken, as follows:

Andrea Jackson-Jennings – Yea	Terry Beach – Yea
	Herbert Simmons – Yea
	Irma Golliday – Yea
	Debra Moore – Yea
	Derrick Cox – Yea

The motion passed unanimously, and the Committee moved into Executive Session at 9:42 a.m.

12. Reconvene to Regular Meeting.

9:59 a.m. The Committee reconvened to the open session at approximately 9:59 a.m.

Commissioner Cox made a motion to accept the minutes from the May 14, 2026, Safety & Security Committee, Executive Session, as presented, as a closed record. The motion was seconded by Commissioner Jackson-Jennings.

A roll call vote was taken, as follows:

Andrea Jackson-Jennings – Yea	Terry Beach – Yea
	Herbert Simmons – Yea
	Irma Golliday – Yea
	Debra Moore – Yea
	Derrick Cox – Yea

The motion passed.

Chair Simmons noted issues with the audio during the meeting, and he asked that the IT Department look into these issues.

11. Adjournment

10:00 a.m. Chair Simmons asked if there was any further business, and being none, Commissioner Moore made a motion to adjourn the meeting. The motion was seconded by Commissioner Golliday. Unanimous vote in favor was taken. The motion passed, and the meeting was adjourned at approximately 10:00 a.m.

Deputy Secretary to the Board of Commissioners
Bi-State Development Agency

**BI-STATE DEVELOPMENT
OPERATIONS COMMITTEE MEETING
OPEN SESSION MINUTES
(Hybrid Meeting)
August 27, 2026**

Immediately following Board of Commissioners – Special Meeting

Operations Committee Members participating via Zoom

Andrea Jackson-Jennings, Chair – Absent
Patrick Brown
Derrick Cox
Irma Golliday – Absent

Other Commissioners participating via Zoom

Debra Moore
Terry Beach
Herbert Simmons – Absent
Nate Johnson
Sam Gladney (acting Chair, in Commissioner Jackson-Jennings absence)

Staff participating via Zoom

Taulby Roach, President and Chief Executive Officer
Brenda Deertz, Director of Executive Services
Gregory Linhares, Chief Legal Counsel
Myra Bennett, Manager of Board Administration
Tom Curran, Executive Vice President – Administration
Tammy Parris, Executive Vice President, Chief Financial Officer
Ron Forrest, Executive Vice President/Chief Operating Officer – Metro Transit
Gaylord Salisbury, Sr. Director, Metro Operations Performance
Chris Poehler, Vice President Capital Programs
Lisa Cagle, Deputy Chief Enterprise Planning & Performance

Others participating via Zoom

Rachel Koch, ASL Interpreter
Tyler Duke, ASL Interpreter
Ken Sharkey, Saint Clair County Transit District

1. **Open Session Call to Order**
8:44 a.m. Acting Chair, Sam Gladney, serving in the absence of Chair Andrea Jackson-Jennings, called the Open Session of the Operations Committee Meeting to order at 8:44 a.m.
2. **Roll Call**
8:45 a.m. Roll call was taken, as noted above.

3. Public Comment

8:45 a.m. Chair Gladney asked Myra Bennett, Manager of Board Administration, to summarize any speaker cards have been received for today's meeting. Ms. Bennett noted that the Agency received five (5) public comments for today's meeting. Ms. Bennett stated that all comments were distributed to the Commissioners prior to the meeting, for review. In addition, she noted that the comments, in their entirety, will be provided in the online meeting materials, and will be included in the minutes from today's meeting.

(Please see public comments noted below.)

Name: Grace

Representing: Self

Topic: 70 Bus Line Improvements

Comments:

Dear Bi-State Development Board of Commissioners:

The 70 Grand is the highest ridership bus in the MetroBus system, carrying thousands of riders daily. Despite this, the route's on-time performance is the lowest in the whole bus system, with just 70% of buses on Grand arriving on time in April 2026. I am a SLU student who uses the bus multiple times a week to attend classes on South Campus, get groceries, and help tutor children. Not only has the bus caused me to be late to these activities, but I am often left stranded after dark and sometimes forced to use a Lyft for my safety. To address these issues, I am asking you to study, fund, and implement these changes by the beginning of 2027:

- Dedicated bus lanes, that can be shared with emergency-vehicles, for segments where Grand has at least four traffic lanes.
- Transit priority signals, installed at bottleneck intersections that lead to slowdowns for riders, to keep the bus moving through intersections.
- Boarding islands, at stops with high ridership and transfers to other routes, which ensures accessibility of bus stops, increases passenger comfort, and speeds up the boarding process.

As a public transit advocate, I believe the best way to encourage people to ride the bus is to make improvements that would make sure people using the bus can get to where they're going safely and on time. I understand that Metro is studying the implementation of the Green Line BRT, and while I am excited about this project, I ask you to prioritize fixes to the 70, which carries many more riders and has worse on time performance. By carrying out a small-scale pilot on Grand, Metro would demonstrate

the effectiveness of bus priority improvements and build support for the larger Green Line project, while also delivering these improvements to the route in greatest need.

Thank you for considering my comment, and I look forward to seeing these projects in 2027.

Signed,
Grace Zaky

Name: Julie Vomund
Representing: Myself
Topic: Accessibility

Comments:

The elevator at the Grand Metrolink station on the western side of the median has been broken for a while now. It's a major accessibility issue and no real alternative has been proposed. Because of the lack of crosswalk on Grand and the raised median, people with mobility issues cannot cross, and everyone else really should not cross. I've seen so many close calls with pedestrians in traffic because of this position you've put them in. Worse, I don't see some people that I'm used to seeing because they know they have no way to access the bus they need. If you don't keep an inventory of necessary parts on hand, you need to provide employees to help people with any detours or route changes and do so at no extra expense in the interim. This is not the first time one of your elevators has failed and there seems to be no urgency in resolving the issues, preparing for the next issue, or limiting the effects during the ongoing delays. This is unacceptable.

Name: Darion Robinson
Representing: St. Louis
Topic: Challenge Commute

Comments:

Good Evening!

My name is Darion Robinson, and I wanted to reach out to share some of my challenges with riding Metro.

The biggest and most frustrating/disappointing challenge is that I live in the Shaw Neighborhood and it takes me two hours to get to work at my job at Lindbergh High School. This is the same amount of time that it takes my friend to commute to his job in

NYC from Philadelphia each morning. If I were driving, this would only be a 15-20 minute drive.

The other challenge that I wanted to name is the lack of cleanliness on the buses (I ride three different buses for my commute). The majority of the seats have visible stains on them and they could really use a deep cleaning. I get on my first bus at 5:30AM, so that means nothing is really being done to clean the buses overnight.

There are various reasons that people utilize public transportation here in St. Louis, and we deserve to have a public transportation system that is clean, safe, efficient, and reliable. I appreciate the improvements around safety and I like the new fare system, I hope to see investments in cleanliness and efficiency soon.

Thank you,
Darion

Name: Noah Goldman

Representing: Self

Topic: Masabi Fare Readers Dysfunctional in the Rain; Gates should remain open

Comments:

Dear Commissioners,

Myself and other riders are deeply concerned with the haphazard rollout of the fare gates and fare readers at MetroLink stations. Of note, I've experienced issues where the Masabi fare readers do not work as intended when it rains. In my own experience, rain droplets had obscured the QR code reader making it unable to read QR codes, while other riders have reported the devices have gone out of service at some stations such as Emerson Park. It is absolutely appalling that a rider who pays for a valid fare cannot access the station due to the weather. Fare gates at all stations should remain open on rainy days until the new fare system can accommodate all weather conditions experienced in St. Louis.

Noah Goldman

Name: Adam Treaster
Representing: Self
Topic: Fare gates

Comments:

Absolutely insane that the BRAND NEW fare gates at multiple stations have been out of service on and off for the past few weeks. Sometimes on rainy days, sometimes on sunny days. Sometimes they work.

At least I don't use a wheelchair, because I don't know what I would do if the ADA gate was broken.

What a terribly planned waste of money.

4. **Approval of the Minutes of the May 28, 2026 - Operations Committee, Open Meeting**
8:45 a.m. The minutes of the May 28, 2026, Operations Committee, Open Meeting, were provided in the Committee meeting materials for review. A motion to approve the minutes was made by Commissioner Beach and was seconded by Commissioner Cox.

The motion passed. (*Commissioner Brown abstained.*)

5. **Blue Line Single Car Presentation**
8:46 a.m. Information was included in the meeting materials, presenting to the Operations Committee, for information only, a proposed Blue Line Single Car proposal. Ron Forrest, Executive Vice President & Chief Operating Officer – Metro Transit, presented a PowerPoint presentation to the Committee regarding this item, addressing capacity, passenger comfort, scenarios to consider, and financial benefits. Commissioner Moore noted that, it is her understanding that the CEO can move forward with this proposal, under his authority; however, she suggested having a motion and second from the Committee, as a show of support for management's decision to move forward with this change. Committee discussion held regarding possible impact to ADA riders, security, and need to communicate changes to ridership. The Committee asked if additional information could be provided, prior to management moving forward. Mr. Forrest will provide additional information at the September 10th, Board of Commissioners Meeting.
6. **Contract Award - Various Uniforms Bi-State Development/Metro**
9:52 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President and CEO to enter into a 5-year contract with the highest-ranking firm, Leon Uniform Company, for uniform garments and accessories for Operators TSMs, OCC, Rail Dispatchers, Training Staff, Facility Maintenance, Mechanics and Public Safety Divisions, in the not to exceed amount of \$5,000,000. Ron Forrest, Executive Vice President/Chief Operating Officer – Metro Transit, gave an overview of this item. He noted that

on May 20, 2026, Bi-State Development (BSD) issued solicitation 26-RFP-658998-DR to obtain a qualified firm to provide both summer and winter garments and accessories for MetroBus, MetroVan, MetroLink, TSMs, Public Safety, Training Dept., Facility and ROW Maintenance and Mechanics within Bi-State Development, with a contract period of five (5) base years. He noted that four proposals were received, deemed responsible and responsive and were forwarded to an evaluation committee for review, and based on the evaluation, Leon Uniformed was deemed the highest-ranking firm.

A motion to approve this agenda item, as presented, was made by Commissioner Beach and seconded by Commissioner Brown.

The motion passed unanimously.

7. Contract Award - Brentwood Facility Cleaning Services

9:55 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President & CEO to enter into a five (5) year contract with the highest-ranking firm, World Management, to provide Facility Cleaning Services at BSD's Brentwood Facility, in the not to-exceed amount of \$3,325,470.50. Ron Forrest, Executive Vice President/Chief Operating Officer – Metro Transit, gave an overview of this item, noting that on May 13, 2026, Bi-State Development (BSD) issued solicitation 26-RFP-673030-KM Brentwood Facility Cleaning Services to provide all equipment and supplies, materials, labor, supervision and staff necessary for facility cleaning services at Brentwood facility. Mr. Forrest noted that, in response to the solicitation, six (6) proposals were received, deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Facility and Bus Maintenance Departments. Upon completion of the evaluation, World Management was deemed the highest-ranking firm.

A motion to approve this agenda item, as presented, was made by Commissioner Brown and seconded by Commissioner Beach.

The motion passed unanimously.

(Item #8 was inadvertently overlooked and was addressed after Item #9.)

9. Contract Award- Snow & Ice Removal Services

9:58 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President and CEO to enter into a three (3) base year contract with BlueGrass Lawncare of St. Louis, to provide Snow and Ice Removal Services at BSD's MetroLink platform stations, in the not-to-exceed the amount of \$2,023,308.00. Ron Forrest, Executive Vice President/Chief Operating Officer – Metro Transit, gave an overview of this item, noting that on June 3, 2026, Bi-State Development (BSD) issued Solicitation 26-RFP-677065-KM for Snow & Ice Removal Services. He noted that, in response to the solicitation, one proposal, from the incumbent contractor, was received. He noted that single proposal, submitted by BlueGrass Lawncare of St. Louis, was reviewed and deemed responsive and fair and reasonable.

A motion to approve this agenda item, as presented, was made by Commissioner Johnson and seconded by Commissioner Gladney.

The motion passed unanimously.

(Item #8 was inadvertently overlooked and was addressed after Item #9.)

8. Contract Award - Brentwood Bus Cleaning Services

10:00 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President and CEO to enter into a five (5) year contract with the highest-ranking firm, LRL Commercial Cleaning Inc., to provide Bus Cleaning Services at BSD's Brentwood Facility, in the not to-exceed amount of \$3,025,266.03. Ron Forrest, Executive Vice President/Chief Operating Officer – Metro Transit, gave an overview of this item. He noted that on May 12, 2026, Bi-State Development (BSD) issued solicitation 26-RFP-673077-KM Brentwood Bus Cleaning Services to provide all equipment and supplies, materials, labor, supervision and staff necessary for bus cleaning services at Brentwood facility, and in response to the solicitation, two (2) proposals were received, deemed responsible and responsive, and were forwarded to an evaluation committee, which consisted of individuals within the Bus Fleet and Bus Maintenance Departments. Upon conclusion of the evaluation process, LRL Commercial Cleaning Inc was deemed the highest-ranking firm.

A motion to approve this agenda item, as presented, was made by Commissioner Cox and seconded by Commissioner Johnson.

The motion passed.

10. Contract Award - Ground Maintenance & Landscaping Services

10:02 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President and CEO to enter into a five (5) base year contract with the highest-ranking firm, Yard Docs and More, to provide Ground Maintenance and Landscaping Services at BSD's site locations, in the not-to-exceed the amount of \$899,950.00. Ron Forrest, Executive Vice President/Chief Operating Officer – Metro Transit, gave an overview of this item. He noted that a solicitation for Contract 26-RFP-666042-KM Ground Maintenance & Landscaping Services for a five-year period was issued, and in response, a total of four (4) proposals were received, three of which were deemed responsive and responsible. Those three (3) proposals were evaluated, in accordance with the solicitation's evaluation criteria, and upon completion of the evaluation, Yard Docs and More was deemed the highest-ranking firm.

A motion to approve this agenda item, as presented, was made by Commissioner Cox and seconded by Commissioner Gladney.

The motion passed unanimously.

11. Contract Award - SCCTD eVan Charging Infrastructure

10:04 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval,

a request to authorize the President and CEO to enter into a contract with Schaeffer Electric, the highest-ranking firm whose proposal is most advantageous to BSD with price and other factors considered, for the SCCTD eVan Charging Infrastructure project in a not-to-exceed amount of \$696,235.00. (The \$696,235 contains a 15% contingency of \$91,000, to cover any potential change orders.) Tom Curran, Executive Vice President – Administration and Chris Poehler, gave an overview of this item, noting that on June 22, 2026, Bi-State Development (BSD) issued solicitation 27-RFP-678087-DGR-SCCTD for eVan Charging Infrastructure on behalf of St. Clair County Transit District. He noted that two (2) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the BSD's Engineering, Safety, and Bus and Rail Facility Maintenance Departments, and SCCTD representatives, and upon conclusion of the evaluation process, and Schaeffer Electric was deemed the highest-ranking firm.

A motion to approve this agenda item, as presented, was made by Commissioner Beach and seconded by Commissioner Brown.

The motion passed unanimously.

12. Sole Source Service Level Agreement with NFI Infrastructure Solutions

10:06 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request that the President & CEO enter into a Sole Source Agreement with New Flyer Infrastructure Solutions for the purchase of a three (3) year Service Level Agreement, with three (3) one (1) year agreements on Charger Performance Monitoring, Preventative Maintenance, and Spare Parts, in the not-to- exceed amount of \$1,128,371.81. Tom Curran, Executive Vice President – Administration, gave an overview of this item. HE noted that in 2020, Metro began construction to provide the infrastructure necessary to facilitate the Zero Emissions Fleet Transition plan developed to meet the requirements of 49 U.S.C. 5339(c)(3)(d) for applicants to the FY22 Low or No Emission Grant Program (Low-No), and Metro has been operating on warranty periods of coverage as early as September 30, 2020 to May 12, 2021. He reported that, since May 12, 2023, such warranty coverages have expired and have caused Metro to operate without adequate coverage of equipment and technologies following warranty expiration. He reported that the Maintenance team has been working towards finding suitable providers of service, however, the technological intellectual rights of the software and proprietary components on hardware have made it necessary to engage in a sole source agreement with the firm responsible for infrastructure installation. He also noted that the Maintenance team has included within the Service Level Agreement, personnel training to provide Metro's Maintenance departments with the necessary education that will allow them to diagnose and repair common failures in the future to reduce costs moving forward.

A motion to approve this agenda item, as presented, was made by Commissioner Brown and seconded by Commissioner Johnson.

The motion passed.

13. Contract Modification - 79th Street Retaining Wall Design

10:09 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval,

a recommendation to authorize the President & CEO to execute a contract modification with Modjeski and Masters, to increase the contract amount by \$69,752.32, to provide continued support during construction completion and contract closeout activities. Chris Poehler, Vice President – Capital Programs, gave an overview of this item. It was noted that in August 2023, Bi-State Development (BSD) executed a contract with Modjeski and Masters to provide design services for the repair of the retaining walls at the 79th Street Crossing in East St. Louis. He noted that Once construction began, many unforeseen conditions were encountered that required redesign and resulted in additional project delays and the need for additional engineering services. Mr. Poehler also noted that several unfavorable weather periods have slowed progress and caused delays to the project schedule. He noted that, based on forecast project workload, coupled with reduced internal staff (loss of a project manager), it is imperative that BSD maintains full access to the consultant staff throughout the remainder of the construction phase and project closeout.

A motion to approve this agenda item, as presented, was made by Commissioner Beach and seconded by Commissioner Moore.

The motion passed.

14. Sole Source Contract Renewal with Remix Software

10:11 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President and CEO enter into a five-year contract with Remix, a cloud-based transit planning and analytics platform used to evaluate service changes, assess impacts, support Title VI compliance, and facilitate collaborative transit planning, in an amount not to exceed \$578,500 to be paid in five annual installments. Tom Curran, Executive Vice President of Administration, gave an overview of this item, noting that in December 2016, Metro acquired Remix to support Comprehensive Operational Assessments and transit center planning activities and has renewed the contract twice since that time, and Remix remains a critical planning tool for both short- and long-range transit service planning. He stated that the platform enables staff to quickly develop, evaluate, and share service scenarios while simultaneously assessing operating costs, accessibility impacts, and demographic effects, and unlike other software reviewed by staff, Remix uniquely combines route design, service analytics, equity analysis, public engagement tools, and collaborative workflows within a single application. Mr. Curran reported that the proposed pricing to be fair and reasonable based on market review, continued use across the transit industry, and the platform's unique functionality. Commissioner Gladney thanked Mr. Curran for his explanation of why the sole source agreement is necessary, and for reporting on the cost review. Commissioner Gladney stated that this should be provided for all sole source contracts, submitted for the Board's consideration.

A motion to approve this agenda item, as presented, was made by Commissioner Johnson and seconded by Commissioner Moore.

The motion passed unanimously.

15. DeBaliviere Bus Facility Overhead Door Structural Repairs

10:14 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval,

a request to authorize the President and CEO to enter into a contract with G.S. & S. Construction to provide the necessary repairs at the DeBaliviere Bus Facility, due to tornado damage, in the not-to-exceed amount of \$250,000. Tom Curran, Executive Vice President of Administration, gave an overview of this item, noting that on May 16, 2025, the St. Louis region experienced a severe weather event which produced several tornadoes, one of which caused significant damage to the Skinker-DeBaliviere neighborhood and Bi-State's DeBaliviere Bus Repair Facility. Upon inspection of the building, Bi-State staff discovered damage to the facility, including structural damage to the southeast overhead garage door frame and masonry because of the weather event. He noted that, due to the huge demand for structural repairs, during the past year in the aftermath of the tornado in Central and North St. Louis, the ability to secure a contractor was extremely limited. Bi-State's Engineering Department recommended G.S. & S. Construction for the repairs, because that firm specializes in a fast-track method of construction.

A motion to approve this agenda item, as presented, was made by Commissioner Gladney and seconded by Commissioner Cox.

The motion passed.

16. Contract Award - Bus Driving Simulator

10:17 a.m. A briefing paper was included in the meeting materials, presenting to the Operations Committee, for discussion, acceptance, and referral to the Board of Commissioners for approval, a request to authorize the President and CEO to enter into a contract with Sim-Tech Simulation Technology for a bus simulator, which consists of fabrication, configuration, delivery, installation, training, and three years warranty coverage in the amount of \$635,637.50. Gaylord Salisbury, Sr. Director, Metro Operations Performance, gave an overview of this item, noting that Metro Transit had previously utilized a bus training simulator to support the development of MetroBus operators; however, that simulator became obsolete, exceeding its useful life, and was decommissioned in 2012, when no longer capable of meeting the agency's training needs. The Metro Transit Training Department is requesting approval to replace the simulator based on its demonstrated value as a training tool. He noted that, on July 30, 2025, Bi-State Development (BSD) issued Solicitation 26-RFP-634468-TJ Bus Driving Simulator to obtain proposals from qualified firms to build, configure, and install a bus driving simulator that will enhance front-line team member initial and refresher training, and despite reaching out to multiple vendors, only one (1) proposal was received. He reported that, after evaluating the proposal individually, including a live demonstration, the review committee met on July 14, 2026, and recommended acceptance of Sim-Tech's proposal.

A motion to approve this agenda item, as presented, was made by Commissioner Gladney and was seconded by Commissioner Moore.

The motion passed unanimously.

17. Unscheduled Business

10:22 a.m. There was no unscheduled business.

18. Operations Report

10:22 a.m. An operations report for Metro Transit was included in the Committee packet. Ron Forrest, Executive Vice President and Chief Operation Officer – Metro Transit, provided a summary of the report for the Committee which included a workforce update, staffing levels,

ridership summary, upcoming service changes for September, update on Bus Stop improvements, and upcoming events.

19. President/CEO Report

10:32 a.m. Bi-State Development President/CEO, Taulby Roach, noted the recent ribbon cutting event at Emerson Park, and thanked Chair Moore for being the “MC” for the event. He also reported that the new riverboat has arrived; however, there will be several steps necessary for certification, prior to the implementation of the new vessel.

20. Call of Dates for Future Board and Committee Meetings

10:34 a.m. Myra Bennett, Manager of Board Administration, advised the Board of Commissioners of the following upcoming meetings:

Board of Commissioners Meeting	Thursday, September 10, 2026	8:30 AM
Safety & Security Committee Meeting	Thursday, October 8, 2026	8:30 AM
Audit, Finance & Administration Committee	Thursday, October 22, 2026	8:30 AM
Operations Committee Meeting	Thursday, October 22, 2026	Following AFA

21. Adjournment to Executive Session

10:35 a.m. Chair Gladney asked Mr. Roach if an Executive Session is needed. Mr. Roach noted that the Executive Session is not needed.

22. Adjournment

10:35 a.m. Chair Gladney asked if there was any further business, and being none, Commissioner Brown made a motion to adjourn the meeting. The motion was seconded by Commissioner Johnson. Unanimous vote in favor was taken. The motion passed, and the meeting was adjourned at approximately 10:35 a.m.

Deputy Secretary to the Board of Commissioners
Bi-State Development Agency

**BI-STATE DEVELOPMENT
AUDIT, FINANCE & ADMINISTRATION COMMITTEE MEETING
OPEN SESSION MINUTES
(Hybrid Meeting)
August 27, 2026
Immediately following Operations Committee – Special Meeting**

Audit, Finance & Administration Committee Members participating via Zoom

Sam Gladney, Chair
Terry Beach
Herbert Simmons – Absent
Nate Johnson

Other Commissioners participating via Zoom

Debra Moore
Andrea Jackson-Jennings – Absent
Derrick Cox – Absent
Irma Golliday – Absent
Patrick Brown – Absent

Staff participating via Zoom

Taulby Roach, President and Chief Executive Officer
Brenda Deertz, Director of Executive Services
Greg Linhares, Chief Legal Counsel
Myra Bennett, Manager of Board Administration
Tammy Parris, Executive Vice President, Chief Financial Officer
Carmen Brothers, Retirement Plan Manager
Travis Attkisson, Director-Internal Audit

Others participating via Zoom

Rachel Koch, ASL Interpreter
Tyler Duke, ASL Interpreter

1. **Open Session Call to Order**
10:36 a.m. Chair, Sam Gladney, called the Open Session of the Audit, Finance & Administration Committee Meeting to order at 10:36 a.m.
2. **Roll Call**
10:37 a.m. Roll call was taken, as noted above.

3. Public Comment

10:37 a.m. Chair Sam Gladney asked Myra Bennett, Manager of Board Administration, to summarize any speaker cards have been received for today's meeting. Ms. Bennett noted that no public comments were submitted for the AFA meeting.

4. Minutes of the May 28, 2026 - Audit, Finance & Administration Committee, Open Meeting

10:37 a.m. The minutes of the May 28, 2026, Audit, Finance & Administration Committee, Open Meeting, were provided in the Committee packet. A motion to approve the minutes was made by Commissioner Gladney and seconded by Commissioner Beach.

The motion passed unanimously.

5. Sole Source Contracts for Hardware and Software Maintenance

10:37 a.m. A briefing paper was included in the meeting materials, requesting a recommendation from the Audit, Finance & Administration Committee, to refer to the Board of Commissioners for approval, a request for FY 2027 funding of Sole Source Contracts for Hardware and Software Maintenance, as outlined. Tom Curran, Executive Vice President – Administration, gave an overview of this item, noting that most of the Agency's hardware and software contracts are less than \$100,000 per year and do not require approval from the Board of Commissioners; however, BSD's FY2027 Operating Budget allocates approximately \$4,000,000 for costs associated with hardware and software acquisition and maintenance that are anticipated to exceed the \$100,000 threshold, which requires Board approval. Mr. Curran noted that the following contracts are expected to exceed this threshold: Giro, UKG (Kronos), M-Files, SpareLabs, Scheidt and Bachmann, Trapeze, Vontas, DataServ, Tableau, Wabtec, Gartner, and Indra. He reported that negotiations will be conducted with the contractor to ensure reasonableness of cost. Mr. Curran also noted that the amount requested is the same amount as was requested in FY2026.

A motion to approve this agenda item, as presented, was made by Commissioner Gladney and seconded by Commissioner Moore.

The motion passed unanimously.

6. Pension Plans, 401(k) Retirement Savings Program and OPEB Trust Investment Performance Update as of June 30, 2026

10:39 a.m. A briefing paper was included in the meeting materials, providing a summary of the Pension Plans, 401(k) Retirement Savings Program and OPEB Trust Investment Performance Update as of June 30, 2026. Carmen Brothers, Retirement Plan Manager, gave an overview of this item, as noted below:

BSD 401(k) Retirement Savings Program: Total 401(k) Program assets were \$131.3M as of the end of June 2026. This is up \$7.1M in combined contributions and investment earnings from calendar year end 2025 which stood at \$124.2M.

Salaried Pension Plan: As of June 30, total Plan assets were \$118.8M. The plan experienced \$7.7 million in investment gains during the second quarter of 2026 and \$7.1 million in investment gains for the year. Second quarter cash flows totaled -1.9M, with year-to-date cash flows of -\$3.9M.

IBEW Pension Plan: As of June 30, total Plan assets were \$9.3M. Total Portfolio Market values have steadily increased over the past two decades. In 2008 the market value fell to \$1.1M but has quadrupled since reaching the market bottom. Now that the Plan is fully-funded the cash flows into the Plan have moderated.

ATU 788 Pension Plan: As of June 30, total Plan assets were \$211.8M. Fund flow over the past few years has been consistently negative and 2026 continued this trend. Second quarter cash flows totaled -2.1M. The Portfolio experienced investment gains of 18.5M for the quarter and \$16.1M of gains for 2026.

OPEB Trust: The OPEB Retirement Trust ended the quarter with a total Portfolio market value of \$95.6M. The plan experienced \$7.2 million in investment gains during the second quarter and \$7.2 million in investment gains for 2026.

This item was provided as information only.

- 7.-9. **Internal Audit Department - Follow-Up Summary – 4th Quarter, FY2026**
Internal Audit Department - Status Report – 4th Quarter, FY2026
Internal Audit Department - State Safety Oversight Status Report – 2nd Quarter, CY2026
10:42 a.m. Briefing papers were included in the meeting materials regarding these items. Travis Attkisson, Director-Internal Audit, gave an overview of these items, noting that for Item #7 – Internal Audit Department, Follow-up Summary, 31% of items have been closed and 69% remain open; however, none are overdue. He noted that all Auditees are making good faith efforts to complete their assigned Internal Audit corrective action plans in a timely manner. Mr. Attkisson reported that, with regard to Item #8 – Internal Audit Department, Status Report for the fourth quarter, the following audits are in progress: Agency Cards Consultation, Healthcare Claims Audit, Construction Cost Audit, and Call-A-Ride Reimbursement Contract Audit. He noted that, with regard to Item #9 – Internal Audit Department – State Safety Oversight Status Report, second quarter CY2026 proposed activities were completed successfully.

These items were presented as information only.

- 10.-11. **Financial Statements**
Treasurer's Report
10:43 a.m. Financial Statements and a Treasurer's Report were included in the meeting materials for Board review. Tammy Fulbright, Executive Vice President and Chief Financial Officer, gave an overview of these items and provided a summary for each enterprise. These items were presented as information only.
12. **Procurement Report**
10:47 a.m. A Procurement Report was included in the meeting materials regarding this item. Thomas Curran, Executive Vice President Administration, gave an overview of this item, reviewing the four components of the report, including the Procurement Activity Report - Non-Competitive Procurement Trend, Procurement Card Transactions Report, Contract Awards Over \$100,000 Report, and Contract Modifications Report. This item was presented as information only.

13. **Unscheduled Business**

10:48 a.m. There was no unscheduled business.

14. **President/CEO Report**

10:48 a.m. Bi-State Development President/CEO, Taulby Roach, stated that he has no report, at this time.

15. **Call of Dates for Future Board and Committee Meetings**

10:49 a.m. Myra Bennett, Manager of Board Administration, advised the Committee of the following upcoming meetings:

Board of Commissioners Meeting	Thursday, September 10, 2026	8:30 AM
Safety & Security Committee Meeting	Thursday, October 8, 2026	8:30 AM
Audit, Finance & Administration Committee	Thursday, October 22, 2026	8:30 AM
Operations Committee Meeting	Thursday, October 22, 2026	Following AFA

16. **Adjournment to Executive Session – If such action is approved by a majority vote of the Bi-State Development Agency’s Board of Commissioners who constitute a quorum, the Board may go into closed session to discuss legal, confidential, or privileged matters pursuant to Bi-State Development Board Policy Chapter 10, §10.080(D) Closed Records; Legal under §10.080(D)(1).**

10:49 a.m. Chair Gladney asked President and CEO, Taulby Roach, if an Executive Session was needed. Mr. Roach indicated that there was no need.

17. **Adjournment**

10:49 a.m. Chair Gladney asked if there was any further business, and being none, Commissioner Moore made a motion to adjourn the meeting. The motion was seconded by Commissioner Johnson. Unanimous vote in favor was taken. The motion passed, and the meeting was adjourned at approximately 10:49 a.m.

Deputy Secretary to the Board of Commissioners
Bi-State Development

From: Taulby Roach, President and Chief Executive Officer
Subject: Award of Contract – Fire Suppression and Life Safety Systems
Disposition: Approval
Presentation: Andrew Ghiassi, GM Safety, Chief Safety Officer

Objective:

To present to the Board of Commissioners for approval, a request to authorize the President & CEO to execute a contract with Johnson Controls Fire Protection LP to provide Fire Suppression and Life Safety Systems inspection, testing, maintenance, certification, and related services for Bi-State Development facilities, vehicles, and operational assets.

Background:

Bi-State Development (BSD) is responsible for maintaining fire suppression and life safety systems throughout Metro Transit, MetroLink, Call-A-Ride, Facilities Maintenance, the St. Louis Downtown Airport, communications sites, administrative facilities, and other agency-owned properties. Routine inspection, testing, certification, and maintenance of these systems are essential to protect employees, customers, contractors, agency assets, and critical infrastructure while maintaining compliance with applicable fire codes, National Fire Protection Association (NFPA) standards, insurance requirements, and regulatory requirements.

On June 15, 2026, BSD issued Request for Proposals (*RFP*) 26-RFP-677086-MD, *Fire Suppression and Life Safety Systems* seeking qualified firms to provide comprehensive inspection, testing, maintenance, and related life safety services.

On July 21, 2026, three (3) firms submitted proposals in response to the solicitation.

- Cintas Corporation
- Gateway Fire Protection
- Johnson Controls

The proposed contract includes annual, quarterly, and five-year inspections, testing, certification, maintenance, documentation, and reporting for fire suppression and life safety equipment throughout the agency. Services include inspection and testing of wet pipe, dry pipe, and deluge systems; fire alarm systems; fire hydrant flow testing and certification; obstruction investigations; hydrostatic testing; portable fire extinguishers; onboard vehicle fire extinguishers; Call-A-Ride vehicle suppression equipment; monthly spare extinguisher inventory inspections; and fire suppression systems located at the St. Louis Downtown Airport.

The contract supports inspection and maintenance activities for approximately 802 fire extinguishers located within BSD facilities, 896 fire extinguishers installed on MetroBus and MetroLink vehicles, and 142 onboard Call-A-Ride fire suppression units, in addition to associated fire protection infrastructure located throughout the agency.

Analysis:

The three proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within Safety and Security, Occupational Health and Maintenance Facilities Divisions. The proposals were scored in accordance with the evaluation requirements as specified in the solicitation.

Following completion of the technical evaluation, the evaluation committee conducted its consensus meeting on July 28, 2026, and requested Best and Final Offers from vendors within the competitive range. Gateway Fire Protection System and Johnson Controls Fire Protection LP submitted its Best and Final Offer in response to BSD's request.

The table below presents the overall rating results, representing the consensus technical and cost scores combined.

Round 1				
Firm:	Cost	Cost Score	Technical Score	Total
Johnson Control	\$893,858.00	72.07	271.13	343.20
Gateway Fire Protection	\$1,250,333.00	51.53	277.25	328.78
Cintas Corporation	\$368,139.35	175.00	157.63	332.63
Total Possible Points		175.00	325.00	500.00
Percentage of Total Points		35%	65%	100%
Round 2 - Best and Final Offer				
Firm:	Cost	Cost Score	Technical Score	Total
Johnson Control	\$893,858.00	72.07	271.13	343.20
Gateway Fire Protection	\$1,126,554.00	57.19	277.25	334.44
Cintas Corporation	\$368,139.35	175.00	136.13	311.13
Total Possible Points		175.00	325.00	500.00
Percentage of Total Points		35%	65%	100%

The proposed contract establishes a three-year base term with two one-year option periods, for a total potential contract duration not to exceed five years. The total contract value is \$893,858.00.

Awarding this contract will ensure continued compliance with applicable fire protection standards while maintaining the operational readiness of fire suppression and life safety systems that protect BSD employees, customers, facilities, rolling stock, transit vehicles, and other critical assets throughout the agency.

Previous Action:

The Safety and Security Committee approved this item at the August 13, 2026 meeting.

Board Action Requested:

The Safety and Security Committee recommends that the Board of Commissioners authorize the President & CEO to execute a contract with Johnson Controls Fire Protection LP for Fire Suppression and Life Safety Systems inspection, testing, maintenance, certification, and related services, for a three-year base period with two one-year renewal options, in an amount not to exceed \$893,858.00.

Funding Source:

Operational Funds

Example: Board Policy 50, Purchasing – Section 50.010 Procurement and Contract Administration E.1.a. The Board of Commissioners shall approve the following Procurements: Competitive Negotiation Procurements which exceed \$500,000.

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**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
JOHNSON CONTROLS FIRE PROTECTION LP TO PROVIDE FIRE
SUPPRESSION AND LIFE SAFETY SYSTEMS INSPECTION, TESTING,
MAINTENANCE, CERTIFICATION, AND RELATED SERVICES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on June 15, 2026, BSD issued Request for Proposals (*RFP*) 26-RFP-677086-MD, *Fire Suppression and Life Safety Systems* seeking qualified firms to provide comprehensive inspection, testing, maintenance, and related life safety services; and

Whereas, in response to the solicitation, three proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within Safety and Security, Occupational Health and Maintenance Facilities Divisions; and

Whereas, following completion of the technical evaluation, the evaluation committee conducted its consensus meeting on July 28, 2026, and requested Best and Final Offers from vendors within the competitive range; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a contract with Johnson Controls Fire Protection LP for Fire Suppression and Life Safety Systems inspection, testing, maintenance, certification, and related services, for a three-year base period with two one-year renewal options, in an amount not to exceed \$893,858.00, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a contract with Johnson Controls Fire Protection LP for Fire Suppression and Life Safety Systems inspection, testing, maintenance, certification, and related services, for a three-year base period with two one-year renewal options, in an amount not to exceed \$893,858.00, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Johnson Controls Fire Protection LP.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and CEO
Subject: Contract Award: Various Uniforms Bi-State Development/Metro
Disposition: Approval
Presentation: Ronald Forrest, EVP, Chief Operating Officer – Metro Transit

Objective:

To present to the Board of Commissioners for approval, a request to authorize the President & CEO to award Contract 26-RFP-658998-DR – Uniform Garments & Accessories for Operators TSMs, OCC, Rail Dispatchers, Training Staff, Facility Maintenance, Mechanics and Public Safety Divisions.

Background:

On May 20, 2026, Bi-State Development (BSD) issued solicitation *26-RFP-658998-DR – Uniform Garments & Accessories for Operators TSMs, OCC, Rail Dispatchers, Training Staff, Facility Maintenance, Mechanics and Public Safety* to obtain a qualified firm to provide both summer and winter garments and accessories for MetroBus, Call-A-Ride, MetroLink, TSMs, Public Safety, Training Dept., Facility and ROW Maintenance and Mechanics within Bi-State Development. The contract period of performance consists of five (5) base years.

Metro currently employs a total of:

- 906 - Operators - (613) Bus Operators, (195) Van Operators and (98) LRV Operators both male and female.
- 18 - Public Safety Dispatchers – both male and female
- 84 - Transit Services Managers (TSMs) - both male and female
- 18 – Training Department – both male and female
- 66 – Facility Maintenance (28) and ROW Maintenance (38) - both male and female
- 39 – General Maintenance Mechanics (23) Facilities and (16) ROW Maintenance) – both male and female

These groups receive an annual uniform allowance in various amounts except Public Safety.

On June 26, 2026, four (4) firms submitted proposals in response to the solicitation.

- 1) Leon Uniform Co.
- 2) Blue Sky Apparel & Promotions
- 3) Geiger Bros.
- 4) Cintas Corporation

Analysis:

The four proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Metro Operations, Public Safety, Training, Mechanics and Maintenance Facility Divisions. The proposals were scored in accordance with the evaluation requirements, as specified in the solicitation. After completion of the individual evaluations, a consensus meeting was held, and the Evaluation Committee unanimously agreed to award the contract to Leon Uniform Company.

For cost evaluation purposes only, the annual cost is based on purchasing one (1) of each male/female/unisex garment and accessory in each available size/color.

The cost proposals submitted by both Geiger Bros and Cintas Corp. did not include unit pricing for a large number of the garments and accessories that BSD/Metro requires within the various groups instead N/A was indicated. Therefore, Procurement requested clarity from both firms and reminded them that this is a five-year contract.

- Geiger Bros. indicated that the unit pricing submitted with their proposal reflects current market pricing. Due to the uncertainty of future market conditions, including manufacturer price changes, raw material costs, freight, tariffs, and other factors outside of Geiger's control, they are unable to guarantee pricing for a five-year contract term or provide projected pricing for future years and was unable to complete the pricing matrix for Years 2 through 5.
- Cintas Corp. indicated the items marked "N/A" are items they cannot provide. Also, their unit pricing for the one year indicated "starting at" meaning that sizes above 3XL and/or 48-inch waist are additional cost. Cintas was also unable to complete the pricing matrix for Years 2 through 5.

Based on the above, a cost score could not be calculated for Geiger Bros and Cintas Corp.

The table below presents the overall rating results, representing the consensus technical and cost scores combined.

Firm	Cost	Consensus Technical Scores	Cost Scores	Overall Total Score
Leon Uniform Company	\$248,545.00	312.50	124.64	437.14
Blue Sky Apparel & Promotion	\$247,822.48	246.00	125.00	371.00
Cintas Corporation	--	109.00	--	--
Geiger Bros.	--	227.50	--	--
Total Possible Points = 500	125	375		
Percentage of Total Points	25%	75%		100%

Previous Contract Cost Comparison:

The previous five (5) year contract *20-RFP-106742-DR Metro Operator TSM and Public Safety Uniforms* was awarded to Leon Uniform Company and the 5-year spend was \$3,737,716.04.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President & CEO to enter into a 5-year contract with the highest-ranking firm, Leon Uniform Company whose proposal is most advantageous to BSD with price and other factors considered, in the not to exceed amount of **\$5,000,000.**

Funding Source:

The contract is funded 100% through operational funds.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
LEON UNIFORM COMPANY FOR UNIFORM GARMENTS & ACCESSORIES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on May 20, 2026, Bi-State Development (BSD) issued solicitation *26-RFP-658998-DR – Uniform Garments & Accessories for Operators TSMs, OCC, Rail Dispatchers, Training Staff, Facility Maintenance, Mechanics and Public Safety* to obtain a qualified firm to provide both summer and winter garments and accessories for MetroBus, Call-A-Ride, MetroLink, TSMs, Public Safety, Training Dept., Facility and ROW Maintenance and Mechanics within Bi-State Development, with the contract period of performance consisting of five (5) base years; and

Whereas, in response to the solicitation, four proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Metro Operations, Public Safety, Training, Mechanics and Maintenance Facility Divisions, and the proposals were scored in accordance with the evaluation requirements, as specified in the solicitation; and

Whereas, following completion of the individual evaluations, a consensus meeting was held, and the Evaluation Committee unanimously agreed to award the contract to Leon Uniform Company; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a 5-year contract with the highest-ranking firm, Leon Uniform, to supply uniform garments and accessories for Operators, TSMs, OCC, Rail Dispatchers, Training Staff, Facility Maintenance, Mechanics and Public Safety Divisions, in the not to exceed amount of \$5,000,000, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a 5-year contract with the highest-ranking firm, Leon Uniform, to supply uniform garments and accessories for Operators, TSMs, OCC, Rail Dispatchers, Training Staff, Facility Maintenance, Mechanics and Public Safety Divisions, in the not to exceed amount of \$5,000,000, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Leon Uniform Company.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and CEO
Subject: Contract Award: Brentwood Facility Cleaning Services
Disposition: Approval
Presentation: Ronald Forrest, EVP and Chief Operating Officer, Metro Transit

Objective:

To present to the Board of Commissioners for approval, a request for authorization to award Contract 26-RFP-673030-KM-Brentwood Facility Cleaning Services for a five-year period.

Background:

On May 13, 2026, Bi-State Development (BSD) issued solicitation *26-RFP-673030-KM Brentwood Facility Cleaning Services* to provide all equipment and supplies, materials, labor, supervision and staff necessary for facility cleaning services at Brentwood facility. The solicitation was advertised on BSDS'S iSupplier website. The contract period of performance consists of five (5) base years.

A total of six (6) firms were invited to bid on the solicitation for this project, and (6) proposals were received.

- MERS Goodwill
- World Management
- BRC Distributors Inc
- LRL Commercial Cleaning Inc
- Dynasty
- Innex

Analysis:

The six (6) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Facility and Bus Maintenance Departments. The proposals were scored in accordance with the evaluation requirements, as specified in the solicitation. After completion of the initial evaluation, a consensus meeting was held to determine the procurement outcome.

The table below presents the overall rating results, representing the consensus technical and cost scores combined. As a result, World Management is the highest-ranking firm.

Firm:	Cost	Cost Score	Technical Score	Total
MERS Goodwill	\$2,987,453.00	116.71	210	326.71
World Management	\$3,325,470.50	104.85	259.7	364.55
LRL	\$3,730,284.54	93.47	171.41	264.88
Innex	\$3,192,100.00	109.23	186.5	295.73
BRC	\$3,567,739.20	97.73	124.80	225.53
Dynasty	\$2,324,588.76	150.00	116.55	266.55
Total Possible Points = 500				
Percentage of Total Points		30%	70%	100%

Previous Contract Cost Comparison:

The previous five-year facility cleaning contract 20-RFP-106870-KM was combined with bus cleaning services and awarded to World Management. The cost of that contract was \$5,150,781.00. The average cost per year for the previous World Management contract for facility cleaning & bus cleaning was \$444,178.00 compared to \$597,490.60 per year for the new World Management contract recommendation.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a five (5) year contract with the highest-ranking firm, World Management, whose proposal is the most advantageous to BSD with price and other factors considered, to provide Facility Cleaning Services at BSD's Brentwood Facility, in the not to-exceed amount of **\$3,325,470.50**.

Funding Source: Funding will be provided through Operating Budget.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
WORLD MANAGEMENT FOR
BRENTWOOD FACILITY CLEANING SERVICES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on May 13, 2026, Bi-State Development (BSD) issued solicitation *26-RFP-673030-KM Brentwood Facility Cleaning Services* to provide all equipment and supplies, materials, labor, supervision and staff necessary for facility cleaning services at Brentwood facility, with the contract period of performance consisting of five (5) base years; and

Whereas, in response to the solicitation, six (6) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Facility and Bus Maintenance Departments, and the proposals were scored in accordance with the evaluation requirements, as specified in the solicitation; and

Whereas, following completion of the evaluations, a consensus meeting was held, and World Management was deemed the highest-ranking firm; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a five (5) year contract with the highest-ranking firm, World Management, to provide Facility Cleaning Services at BSD’s Brentwood Facility, in the not to-exceed amount of \$3,325,470.50, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a five (5) year contract with the highest-ranking firm, World Management, to provide Facility Cleaning Services at BSD’s Brentwood Facility, in the not to-exceed amount of \$3,325,470.50, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to

execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and World Management.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

Bi-State Development Agency
Board of Commissioners
Open Session Agenda Item
September 10, 2026

From: Taulby Roach, President and Chief Executive Officer
Subject: Contract Award: Brentwood Bus Cleaning Services
Disposition: Approval
Presentation: Ronald Forrest, EVP and Chief Operating Officer, Metro Transit

Objective:

To present to the Board of Commissioners for approval, a request for authorization to award Contract 26-RFP-673077-KM-Brentwood Bus Cleaning Services for a five-year period.

Background:

On May 12, 2026, Bi-State Development (BSD) issued solicitation *26-RFP-673077-KM Brentwood Bus Cleaning Services* to provide all equipment and supplies, materials, labor, supervision and staff necessary for bus cleaning services at Brentwood facility. The solicitation was advertised on BSD'S iSupplier website. The contract period of performance consists of five (5) base years.

A total of five (5) firms were invited to bid on the solicitation for this project, however, only two (2) proposals were received.

- World Management
- LRL Commercial Cleaning Inc

Analysis:

The two (2) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Bus Fleet and Bus Maintenance Departments. The proposals were scored in accordance with the evaluation requirements, as specified in the solicitation. After completion of the initial evaluation, a consensus meeting was held to determine the procurement outcome.

The table below presents the overall rating results, representing the consensus technical and cost scores combined. As a result, LRL Commercial Cleaning Inc is the highest-ranking firm.

Firm:	Cost	Cost Score	Technical Score	Cost Score	Overall Total Score
LRL Commercial	\$ 3,025,266.03	125.00	231.67	125.00	356.67
World Management	\$ 4,760,739.65	79.43	235.00	79.43	314.43
Total Possible Points= 500					
Percentage of Total Points			75%	25%	100%

Previous Contract Cost Comparison:

The previous five-year facility cleaning contract 20-RFP-106870-KM was combined with bus cleaning services and awarded to World Management. The cost of that contract was \$5,150,781.00. The average cost per year for the previous World Management contract for facility cleaning & bus cleaning was \$585,978.20 compared to \$605,053.20 per year for the new MERS Goodwill contract recommendation.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a five (5) year contract with the highest-ranking firm, LRL Commercial Cleaning Inc., whose proposal is the most advantageous to BSD with price and other factors considered, to provide Bus Cleaning Services at BSD's Brentwood Facility, in the not to-exceed amount of **\$3,025,266.03**.

Funding Source:

Funding will be provided through Operating Budget.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
LRL COMMERCIAL CLEANING INC FOR
BRENTWOOD BUS CLEANING SERVICES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on May 12, 2026, Bi-State Development (BSD) issued solicitation *26-RFP-673077-KM Brentwood Bus Cleaning Services* to provide all equipment and supplies, materials, labor, supervision and staff necessary for bus cleaning services at Brentwood facility, with the contract period of performance consisting of five (5) base years; and

Whereas, in response to the solicitation, two (2) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the Bus Fleet and Bus Maintenance Departments, and the proposals were scored in accordance with the evaluation requirements, as specified in the solicitation; and

Whereas, following completion of the evaluations, a consensus meeting was held, and as a result, LRL Commercial Cleaning Inc was deemed the highest-ranking firm; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a five (5) year contract with the highest-ranking firm, LRL Commercial Cleaning Inc., to provide Bus Cleaning Services at BSD’s Brentwood Facility, in the not to-exceed amount of \$3,025,266.03, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a five (5) year contract with the highest-ranking firm, LRL Commercial Cleaning Inc., to provide Bus Cleaning Services at BSD’s Brentwood Facility, in the not to-exceed amount of \$3,025,266.03, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to

execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and LRL Commercial Cleaning Inc.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: Contract Award- Snow & Ice Removal Services
Disposition: Approval
Presentation: Ronald Forrest, EVP – Chief Operating Officer - Metro Transit

Objective:

To present to the Board of Commissioners for approval, a request to authorize the President & CEO to enter into a contract with BlueGrass Lawncare of St. Louis to provide snow & ice removal services.

Background:

On June 3, 2026, Bi-State Development (BSD) issued *Solicitation 26-RFP-677065-KM for Snow & Ice Removal Services*, to obtain a qualified contractor to provide snow and ice removal services, in accordance with the requirements and evaluation criteria set forth in the solicitation. The resulting contract will consist of a three (3) year base term.

Analysis:

On July 1, 2026, one (1) proposal was received from the incumbent contractor, BlueGrass Lawncare of St. Louis. Although six (6) firms were solicited, no other proposals were submitted. Procurement contacted several firms that did not submit proposals to determine the reasons for their non-participation. The primary reason cited was an inability to provide the level of staffing necessary to perform the detailed scope of work while maintaining quality service. One firm indicated it would have considered submitting a proposal if the solicitation had also included parking lot snow plowing services.

The single proposal submitted by BlueGrass Lawncare of St. Louis was reviewed and deemed responsive and fair and reasonable.

Previous Contract Cost Comparison

The previous contract for Snow & Ice Removal Services was awarded to BlueGrass Lawncare of St. Louis for an initial contract amount of \$329,360.00. During the three-year contract term, the contract was amended, with approval from the President/CEO, to address additional service requirements resulting from winter weather events. As of July 29, 2026, payments under the contract total \$1,647,169.60 with final invoice processing still underway. Snow and ice removal services are weather-dependent, and actual service requirements vary based on the frequency, duration, and severity of winter weather conditions. Contractor invoices and supporting documentation were reviewed and audited to verify the additional services performed and associated charges.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a three (3) base year contract with BlueGrass Lawncare of St. Louis, whose proposal is the most advantageous to BSD with price and other factors considered, to provide Snow and Ice Removal Services at BSD's MetroLink platform stations, in the not-to-exceed the amount of **\$2,023,308.00**.

Funding Source:

Funding will be provided through Operating Budget.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
BLUEGRASS LAWN CARE OF ST. LOUIS TO PROVIDE
SNOW & ICE REMOVAL SERVICES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on June 3, 2026, Bi-State Development (BSD) issued Solicitation 26-RFP-677065-KM for Snow & Ice Removal Services, to obtain a qualified contractor to provide snow and ice removal services, in accordance with the requirements and evaluation criteria set forth in the solicitation, with the contract period of performance consisting of three (3) base years; and

Whereas, in response to the solicitation, one (1) proposal was received from the incumbent contractor, BlueGrass Lawn care of St. Louis, which was deemed reasonable, fair; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a three (3) base year contract with BlueGrass Lawn care of St. Louis, to provide Snow and Ice Removal Services at BSD’s MetroLink platform stations, in the not-to-exceed the amount of \$2,023,308.00, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a three (3) base year contract with BlueGrass Lawn care of St. Louis, to provide Snow and Ice Removal Services at BSD’s MetroLink platform stations, in the not-to-exceed the amount of \$2,023,308.00, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and BlueGrass Lawncare of St. Louis.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: Contract Award - Ground Maintenance & Landscaping Services
Disposition: Approval
Presentation: Ronald Forrest, EVP – Chief Operating Officer - Metro Transit

Objective:

To present to the Board of Commissioners for approval, a request for authorization to award Contract 26-RFP-666042 -KM Ground Maintenance & Landscaping Services for a five-year period.

Background:

A total of five (5) firms were invited to bid on the solicitation for this project; however, as a result of the procurement, a total of four (4) proposals were received.

- BlueGrass Lawncare of St. Louis
- Yard Docs and More
- Ultimate Detail and Landscape
- MACC Contracting

During the initial responsiveness review, the proposal submitted by MACC Contracting was determined to be non-responsive and was eliminated from further consideration. The remaining three (3) responsive and responsible proposals were evaluated, in accordance with the solicitation's evaluation criteria.

Analysis:

Following the initial evaluation of proposals, BSD requested a Best and Final Offer (BAFO) from the highest-ranking firm, Yard Docs and More. Yard Docs and More submitted revised pricing as part of the BAFO process. In accordance with BSD procurement policy, cost scores were recalculated based on the final BAFO pricing. The revised pricing resulted in an increase to Yard Docs and More's cost score and overall evaluation score, while the technical score remained unchanged.

The table below presents the overall rating results, representing the consensus technical scores and final cost scores combined. As a result of the final evaluation, Yard Docs and More is the highest-ranking firm.

Firm	Cost	Cost Score	Technical Score	Total
Ultimate Detail	\$444,880.00	100.00	188.00	288.00
BlueGrass	\$783,182.00	56.80	296.00	352.80
Yard Docs and More	\$899,950.00	49.43	344.00	393.43
Total Possible Points		100.00	400.00	500.00
Percentage of Total Points		20%	80%	100%

The final BAFO submitted by Yard Docs and More resulted in a reduced contract amount, while maintaining compliance with the solicitation requirements and the level of service required by BSD. The revised proposal reflects the Offeror's adjusted pricing approach and provides the best value to BSD based on the evaluation criteria established in the solicitation.

Previous Contract Cost Comparison:

The previous five-year Metro Ground/Grass Maintenance & Landscaping Services contract, 21-RFQ-198989/BH/KM, was awarded to Katsam LLC. The cost of that contract, inclusive of an 180-day time extension, was \$382,844.00. The recommended five-year contract with Yard Docs and More has a not-to-exceed amount of \$899,950.00; representing an increase of \$517,106.00 compared to the previous contract. The difference in contract value reflects the pricing received through the current competitive procurement process and the requirements established in the current solicitation.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a five (5) base year contract with the highest-ranking firm, Yard Docs and More, whose proposal is the most advantageous to BSD with price and other factors considered, to provide Ground Maintenance and Landscaping Services at BSD's site locations, in the not-to-exceed the amount of **\$899,950.00**.

Funding Source:

Funding will be provided through Operating Budget.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
YARD DOCS AND MORE FOR
GROUND MAINTENANCE AND LANDSCAPING SERVICES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, Bi-State Development (BSD) issued solicitation 26-RFP-666042 -*KM Ground Maintenance & Landscaping Services* for a five-year period; and

Whereas, in response to the solicitation, four (4) proposals were received; however only three (3) proposals were deemed responsible and responsive and were forwarded to an evaluation committee and were scored in accordance with the evaluation requirements, as specified in the solicitation; and

Whereas, following completion of the evaluations, Yard Docs and More was deemed the highest-ranking firm; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a five (5) base year contract with the highest-ranking firm, Yard Docs and More, to provide Ground Maintenance and Landscaping Services at BSD’s site locations, in the not-to-exceed the amount of \$899,950.00, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a five (5) base year contract with the highest-ranking firm, Yard Docs and More, to provide Ground Maintenance and Landscaping Services at BSD’s site locations, in the not-to-exceed the amount of \$899,950.00, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection

with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Yard Docs and More.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: Contract Award – 27-RFP-678087-DGR – SCCTD eVan Charging Infrastructure
Disposition: Approval
Presentation: Thomas Curran, Executive Vice President – Administration
Christopher Poehler, Vice President – Capital Programs

Objective:

To present to the Board of Commissioners for approval, a request for authorization to award Contract 27-RFP-678087-DGR – SCCTD eVan Charging Infrastructure.

Background:

St. Clair County Transit District (SCCTD) is in the process of procuring and deploying four electric vans for use in transit operations. Operation of these vehicles will require on-route charging at the Belleville MetroLink station; therefore, Bi-State Development on behalf of St. Clair County Transit District, conducted a best-value style solicitation for construction services for a turnkey charging infrastructure solution. The construction solicitation, and the construction project management, will be performed by Bi-State Development (BSD). Upon completion of this work, SCCTD will own and maintain the chargers.

Analysis:

On June 22, 2026, Bi-State Development (BSD) issued solicitation *27-RFP-678087-DGR-SCCTD eVan Charging Infrastructure* on behalf of St. Clair County Transit District. The Request for Proposals was issued to a total of 45 potential contractors and on July 16, 2026, two (2) proposals were received.

- Wissehr Electric
- Schaeffer Electric

The two (2) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the BSD's Engineering, Safety, and Bus and Rail Facility Maintenance Departments, and SCCTD representatives. The committee requested Best and Final Offers from both firms. After a review of the Best and Final Offers, the committee unanimously agreed that Schaeffer Electric's proposal and cost for the project represented the best value for BSD and SCCTD.

The table below presents the overall rating results, representing the consensus technical scores and final cost scores combined. As a result, Schaeffer Electric is the highest-ranking firm.

Firm	Cost	Cost Score	Technical Score	Total
Schaeffer Electric	\$605,235.00	150.00	242.00	392.00
Wissehr Electric	\$1,424,410.00	61.40	280.00	341.40
Total Possible Points		150.00	350.00	500.00
Percentage of Total Points		30%	70%	100%

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a contract with Schaeffer Electric, the highest-ranking firm whose proposal is most advantageous to BSD with price and other factors considered, for the SCCTD eVan Charging Infrastructure project in a not-to-exceed amount of \$696,235.00. (The \$696,235 contains a 15% contingency of \$91,000, to cover any potential change orders.)

Funding Source:

Federal and local match funds.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO SCHAEFFER ELECTRIC
FOR THE SAINT CLAIR COUNTY TRANSIT DISTRICT
eVAN CHARGING INFRASTRUCTURE PROJECT**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on June 22, 2026, Bi-State Development (BSD) issued solicitation 27-RFP-678087-DGR-SCCTD eVan Charging Infrastructure on behalf of St. Clair County Transit District; and

Whereas, in response to the solicitation, two (2) proposals were deemed responsible and responsive and were forwarded to an evaluation committee, which consisted of individuals within the BSD’s Engineering, Safety, and Bus and Rail Facility Maintenance Departments, and SCCTD representatives; and

Whereas, following completion of the evaluations, Schaeffer Electric was deemed the highest-ranking firm; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a contract with Schaeffer Electric, the highest-ranking firm, for the SCCTD eVan Charging Infrastructure project in a not-to-exceed amount of \$696,235.00, which includes a 15% contingency of \$91,000, to cover any potential change orders, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a contract with Schaeffer Electric, the highest-ranking firm, for the SCCTD eVan Charging Infrastructure project in a not-to-exceed amount of \$696,235.00, which includes a 15% contingency of \$91,000, to cover any potential change orders, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection

with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Schaeffer Electric.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: Sole Source Service Level Agreement with NFI Infrastructure Solutions
Disposition: Approval
Presentation: Thomas Curran, Executive Vice President – Administration

Objective:

To present to the Board of Commissioners for approval, a request to authorize the President and CEO to award a sole source procurement with New Flyer Infrastructure (NFI) Solutions for the purchase of a three (3) year service level agreement for Metro's battery electric bus infrastructure.

Background:

In the year 2020, Metro began construction to provide the infrastructure necessary to facilitate the Zero Emissions Fleet Transition plan developed to meet the requirements of 49 U.S.C. 5339(c)(3)(d) for applicants to the FY22 Low or No Emission Grant Program (Low-No). Metro has been operating on warranty periods of coverage as early as September 30, 2020 to May 12, 2021. Since May 12, 2023, such warranty coverages have expired and have caused Metro to operate without adequate coverage of equipment and technologies following warranty expiration.

Metro has been experiencing issues with its charging infrastructure components that have required the Maintenance team to navigate the difficult process of working with the supplier of these components without a service agreement. The Maintenance team has been working towards finding suitable providers of service, however, the technological intellectual rights of the software and proprietary components on hardware have made it necessary to engage in a sole source agreement with the firm responsible for infrastructure installation.

The Maintenance team had included within the Service Level Agreement, personnel training to provide Metro's Maintenance departments with the necessary education that will allow them to diagnose and repair common failures in the future to reduce costs moving forward.

Analysis:

The three (3) year Service Level Agreement, to include one (1) year of Charger Performance Monitoring, Preventative Maintenance and Spare Parts, will provide the resources needed to educate our team members to move closer to self-sufficient support in troubleshooting and repair of infrastructure components. In addition, the Service Level Agreement will re-establish the technical support and parts coverage that was provided during the warranty period as provided upon completion of the original construction period.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President & CEO to enter into a Sole Source Agreement with New Flyer Infrastructure Solutions for the purchase of a three (3) year Service Level Agreement with three (3) one (1) year agreements on Charger Performance Monitoring, Preventative Maintenance, and Spare Parts, in the not-to- exceed amount of **\$1,128,371.81**.

Funding Source:

Funding will be provided through Operating Budget.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
NEW FLYER INFRASTRUCTURE SOLUTIONS FOR
A SERVICE LEVEL AGREEMENT FOR
METRO'S BATTERY ELECTRIC BUS INFRASTRUCTURE**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the "Agency") is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the "Board of Commissioners"); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the "Compact") to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E) requires Board approval of Non-Competitive Negotiated Procurements which exceed \$100,000; and

Whereas, in 2020, Metro began construction to provide the infrastructure necessary to facilitate the Zero Emissions Fleet Transition plan developed to meet the requirements of 49 U.S.C. 5339(c)(3)(d) for applicants to the FY22 Low or No Emission Grant Program (Low-No); and

Whereas, Metro has been operating on warranty periods of coverage as early as September 30, 2020 to May 12, 2021. Since May 12, 2023, and such warranty coverages have expired, causing Metro to operate without adequate coverage of equipment and technologies following warranty expiration; and

Whereas, the maintenance team has been working towards finding suitable providers of service, however, the technological intellectual rights of the software and proprietary components on hardware have made it necessary to engage in a sole source agreement with the firm responsible for infrastructure installation; and

Whereas, the three (3) year Service Level Agreement, to include one (1) year of Charger Performance Monitoring, Preventative Maintenance and Spare Parts, will provide the resources needed to educate Metro team members to move closer to self-sufficient support in troubleshooting and repair of infrastructure components; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a Sole Source Agreement with New Flyer Infrastructure Solutions for the purchase of a three (3) year Service Level Agreement with three (3) one (1) year agreements on Charger Performance Monitoring, Preventative Maintenance, and Spare Parts, in the not-to- exceed amount of \$1,128,371.81, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a Sole Source Agreement with New Flyer Infrastructure Solutions for the purchase of a three

(3) year Service Level Agreement with three (3) one (1) year agreements on Charger Performance Monitoring, Preventative Maintenance, and Spare Parts, in the not-to- exceed amount of \$1,128,371.81, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and New Flyer Infrastructure Solutions.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: **Contract Modification: 23-RFP-378259-CG - 79th Street Retaining Wall Design**
Disposition: Approval
Presentation: Christopher Poehler, Vice President Capital Programs
Thomas Curran, Executive Vice President Administration

Objective:

To present to the Board of Commissioners for approval, a request for authorization to modify the current contract with Modjeski and Masters for the 79th Street Retaining Wall Design Project.

Background:

In August 2023, Bi-State Development (BSD) executed a contract with Modjeski and Masters to provide design services for the repair of the retaining walls at the 79th Street Crossing in East St. Louis. The contract was awarded in the amount of \$612,351.62, with an additional 10% contingency, and a performance period of thirty-five (35) weeks. A 6% Disadvantaged Business Enterprise (DBE) participation goal was established for the project, and Modjeski and Masters committed to achieving 10.5% DBE participation.

Since the initial contract execution:

- Two 90-day contract time extensions have been issued to Modjeski and Masters, allowing continuation of existing tasks through October 10, 2024.
- On September 20, 2024, the Board of Commissioners approved a contract modification for the defined modified scope elements including design modifications and the addition of construction phase services in the amount of \$683,250.37, inclusive of a 10% contingency. This modification also maintains DBE participation above the established 10.5% goal. With this action, the total contract not-to-exceed amount increased to \$1,356,836.50, and the contract end date was extended to December 31, 2025.
- On May 14, 2026, the Board of Commissioners authorized the President & CEO to execute a no cost contract modification with Modjeski and Masters to extend the contract end date to December 31, 2026, to allow for construction completion and contract closeout activities.

Analysis:

During the design phases of the project, delays were encountered obtaining permits from St. Clair County Highway Department. These permitting challenges resulted in significant delays to the commencement of construction activities and, consequently, delayed the need for construction-phase engineering support services.

Once construction began, many unforeseen conditions were encountered that required redesign and resulted in additional project delays and the need for additional engineering services. Additionally, several unfavorable weather periods have slowed progress and caused delays to the project schedule. Based on forecast project workload, coupled with reduced internal staff, it is imperative that BSD maintains full access to the consultant staff throughout the remainder of the construction phase and project closeout. Consultants will be used to address any project issues that arise but will also be used to provide on-site inspection services when BSD staff is unavailable.

This modification would maintain the current contract end date of December 31, 2026, and increase the contract amount by \$69,752.32 to allow Modjeski and Masters to perform the remaining construction-phase engineering, design support, and project closeout services necessary to complete the project. These funds are currently included within the approved project budget and are readily available for use.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President & CEO to execute a contract modification with Modjeski and Masters, to increase the contract amount by \$69,752.32, to provide continued support during construction completion and contract closeout activities.

Funding Source:

Federal Transit Administration Grant Number MO 2022-030, MO-2022-040, and Local Match from SCCTD.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
MODIFYING A CONTRACT WITH
MODJESKI AND MASTERS FOR THE 79TH STREET
RETAINING WALL DESIGN PROJECT**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”/ “BSD”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. § 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50.010, requires that the Board of Commissioners approve Competitive Procurements that exceed \$500,000 and Contract Extensions in excess of 180 days; and

Whereas, in August 2023, Bi-State Development (BSD) executed a contract with Modjeski and Masters to provide design services for the repair of the retaining walls at the 79th Street Crossing in East St. Louis; and

Whereas, there were two 90-day contract time extensions allowing continuation of existing tasks through October 10, 2024; and

Whereas, on September 20, 2024, the Board of Commissioners approved a contract modification for the defined modified scope elements including design modifications and the addition of construction phase services in the amount of \$683,250.37, inclusive of a 10% contingency, and a contract end date of December 31, 2025; and

Whereas, on May 14, 2026, the Board of Commissioners authorized the President & CEO to execute a no cost contract modification with Modjeski and Masters to extend the contract end date to December 31, 2026, to allow for construction completion and contract closeout activities; and

Whereas, during the design phases of the project, delays were encountered obtaining permits from St. Clair County Highway Department, and once construction began, many unforeseen conditions were encountered that required redesign and resulted in additional project delays and the need for additional engineering services; and

Whereas, the proposed modification would maintain the current contract end date of December 31, 2026, and increase the contract amount by \$69,752.32 to allow Modjeski and Masters to perform the remaining construction-phase engineering, design support, and project closeout services necessary to complete the project, funds of which are currently included within the approved project budget and are readily available for use; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to execute a contract modification with Modjeski and Masters, to increase the contract amount by \$69,752.32, to provide continued support during construction completion and contract closeout activities, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Modification of the Contract. The Board of Commissioners hereby authorizes the President and CEO to execute a contract modification with Modjeski and Masters, to increase the contract amount by \$69,752.32, to provide continued support during construction completion and contract closeout activities, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution and the Contract and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Modjeski and Masters.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution and the Contract.

Section 8. Payment of Expenses. The Executive Vice President and CFO is hereby authorized and directed to pay or cause to be paid all costs, expenses and fees incurred in connection with or incidental to this Resolution and the Contract.

Section 9. Effective Date. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: **Sole Source Contract Renewal with Remix Software**
Disposition: Approval
Presentation: Lisa L. Cagle, Deputy Chief Enterprise Planning & Performance;
Thomas Curran, Executive Vice President of Administration

Objective:

To present to the Board of Commissioners for approval, a request to authorize the President & CEO to award a five-year sole-source contract renewal with Remix, a cloud-based transit planning and analytics platform used to evaluate service changes, assess impacts, support Title VI compliance, and facilitate collaborative transit planning.

Background:

Metro's Planning & System Development Division designs and evaluates transit service improvements in coordination with Operations and other departments. Prior to adopting Remix, staff relied on several separate software programs to perform route design, demographic analysis, cost estimation, mapping, and presentation development. Remix consolidates these functions into a single platform, improving efficiency and enabling staff to analyze and communicate service alternatives more effectively.

In December 2016, Metro acquired Remix to support Comprehensive Operational Assessments and transit center planning activities and has renewed the contract twice since then. Use of the software platform has expanded across multiple Metro departments to support service planning, microtransit analysis, public engagement, and Title VI analyses and compliance.

Analysis:

Remix remains a critical planning tool for both short- and long-range transit service planning. The platform enables staff to quickly develop, evaluate, and share service scenarios while simultaneously assessing operating costs, accessibility impacts, and demographic effects. Unlike other software reviewed by staff, Remix uniquely combines route design, service analytics, equity analysis, public engagement tools, and collaborative workflows within a single application.

The product is offered as software as a service (SaaS) package, a fully hosted, cloud-based web platform. Remix continuously upgrades the software based on the collective needs of their clients. Each new version of the platform includes new data layers, analytical tools, and services that are useful to Metro Planning and Operations.

Metro staff regularly monitor the transit industry for software and web-based platforms, participate in vendor demos, and talk with peer agencies about the tools they use. While individual competitors may provide portions of the required functionality, staff have not identified another platform that combines service planning, scheduling analysis, demographic and Title VI evaluation, stakeholder collaboration, public engagement tools, and cost estimation capabilities within a single integrated product. For this reason, Remix is considered a sole-source provider for Metro's requirements.

Metro has determined the proposed pricing to be fair and reasonable based on market review, continued use across the transit industry, and the platform's unique functionality. The proposed five-year contract value is \$578,500 total: \$108,900 for 2026, \$112,200 for 2027, \$115,600 for 2028, \$119,100 for 2029, and \$122,700 for 2030.

The Remix Transit Planning Platform License includes:

- Remix licenses for an unlimited number of users within organization;
- Software as a Service – fully hosted, cloud-based web platform;
- Continuous improvements released throughout the course of the contract;
- Dedicated Customer Success Staff with response to requests in 1 business day.

Additionally, new product features include a bus stop management tool, which tracks asset inventory, stop demographics, as well as frequency of bus service at each stop by time of day.

Remix is currently used by staff in Planning, Metro Operations, Public Affairs, and other departments to evaluate service changes and support public engagement efforts. Without Remix, staff would be required to use multiple software applications and more manual processes to conduct service planning, Title VI analyses, and public engagement activities, reducing efficiency and analytical capabilities.

Previous Contract Cost Comparison:

Metro first acquired Remix in December 2016 for \$280,000 (three-year contract). The contract was renewed in 2020 for \$288,000 (a flat rate of \$96,000 each year) and in 2023 for \$297,000 (\$99,000 per year). Since 2023, use of the platform has expanded to support service planning, microtransit analysis, public engagement, and Title VI analyses across multiple departments.

Unlike the previous three-year agreement, which maintained a flat rate of \$99,000 per year for 2023, 2024, and 2025, the new contract includes an initial 10% step-up to account for ongoing product development and new features being rolled out on Remix. The subsequent year-over-year increases in the renewal then drops to 3% for the remainder of the term.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President & CEO to enter into a five-year contract with Remix, a cloud-based transit planning and analytics platform used to evaluate service changes, assess impacts, support Title VI compliance, and facilitate collaborative transit planning, in an amount not to exceed **\$578,500** to be paid in five annual installments.

Funding Source:

Funding for this project is included in the operating budget.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS OF THE
BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI - ILLINOIS METROPOLITAN DISTRICT
AWARDING A CONTRACT RENEWAL TO REMIX
FOR WEB BASED TRANSIT PLANNING SOFTWARE**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”/ “BSD”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to acquire by gift, purchase or lease, sell or otherwise dispose of, and to plan, construct, operate and maintain, or lease to others for operation and maintenance, airports, wharves, docks, harbors, and industrial parks adjacent to and necessary and convenient thereto, bridges, tunnels, warehouses, grain elevators, commodity and other storage facilities, sewage disposal plants, passenger transportation facilities, and air, water, rail, motor vehicle and other terminal or parking facilities; to contract and to be contracted with; and to perform all other necessary and incidental functions; and

Whereas, Board Policy Chapter 50, §50.010 (E)(1)(b), requires Board approval of all Non-competitive (“sole source or single bid”) Procurements exceeding \$100,000; and

Whereas, the acquisition of Remix in December, supported comprehensive operational assessments (COA) in Missouri and Illinois and related planning work occurring in FY17-19, and also supported bus route planning for the expansion and reopening of Civic Center Transit Center; and

Whereas, since the contract renewal in June 2023, Remix has remained a critical planning tool for both short- and long-range transit service planning, with a platform which enables staff to quickly develop, evaluate, and share service scenarios while simultaneously assessing operating costs, accessibility impacts, and demographic effects; and

Whereas, this product is offered as software as a service (SaaS) package, a fully hosted, cloud-based web platform, and Remix continuously upgrades the software based on the collective needs of their clients, with each new version of the platform including new data layers, analytical tools, and services that are useful to Metro Planning and Operations; and

Whereas, individual competitors may provide portions of the required functionality, staff have not identified another platform that combines service planning, scheduling analysis, demographic and Title VI evaluation, stakeholder collaboration, public engagement tools, and cost estimation capabilities within a single integrated product; and

Whereas, it is feasible, necessary and in the public interest for the Agency to authorize the President & CEO to enter into a five-year contract with Remix, a cloud-based transit planning and analytics platform used to evaluate service changes, assess impacts, support Title VI compliance, and facilitate collaborative transit planning, in an amount not to exceed \$578,500.00, to be paid in five annual installments, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Sole Source Contract. The Board of Commissioners hereby authorizes the President & CEO to enter into a five-year contract with Remix, a cloud-based transit planning and analytics platform used to evaluate service changes, assess impacts, support Title VI compliance, and facilitate collaborative transit planning, in an amount not to exceed \$578,500.00, to be paid in five annual installments, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution and the Contracts and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Remix.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. Payment of Expenses. The Executive Vice President and CFO is hereby authorized and directed to pay or cause to be paid all costs, expenses and fees incurred in connection with or incidental to this Resolution and the Contract.

Section 9. Effective Date. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By_____

Title_____

[SEAL]

ATTEST:

By_____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: DeBaliviere Bus Facility Overhead Door Structural Repairs
Disposition: Emergency Award
Presentation: Thomas Curran, Executive Vice President – Administration

Objective:

To present to the Board of Commissioners for approval, a request to authorize the expenditure of funds for structural repairs and replacement of the southeast overhead garage door at the DeBaliviere Bus Repair Facility, as a result of damage sustained during a significant weather event.

Background:

On May 16, 2025, St Louis region experienced a severe weather event which produced several tornadoes, one of which caused significant damage to the Skinker-DeBaliviere neighborhood and Bi-State's DeBaliviere Bus Repair Facility. Upon inspection of the building, Bi-State staff discovered damage to the facility, including structural damage to the southeast overhead garage door frame and masonry because of the weather event.

Analysis:

Metro Engineering assessed the structural damage immediately after the tornado (May 20, 2025) and recommended initiation of a task order under Metro's General Engineering small projects contract with Juneau Associates, Inc. The task order for engineering assistance was executed on September 25, 2025, and a cost estimate was provided by Juneau and issued for construction plans on December 18, 2025. The projected cost of structural repairs was approximately \$150,000, plus an estimated \$100,000 for the new door and its installation.

Due to the huge demand for structural repairs, during the past year in the aftermath of the tornado in Central and North St. Louis, the ability to secure a contractor was extremely limited. Bi-State's Engineering Department recommended G.S. & S. Construction for the repairs, because that firm specializes in a fast-track method of construction.

The damage sustained has been categorized as high priority for security purposes, as well as the need to protect the infrastructure from further damage that could be sustained through continued weather events. Until last month, the opening had been boarded up since the tornado event. Contractors began repairs on July 27, 2026, to ensure completion for security purposes and before inclement winter weather occurs. Repairs are expected to be completed by the end of October 2026.

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a contract with G.S. & S. Construction to provide the necessary repairs at the DeBaliviere Bus Facility, due to tornado damage, in the not-to-exceed amount of **\$250,000**.

Funding Source:

Operational funds.

Board Policy Chapter 50.010 E., Purchasing, requires the Board of Commissioners to approve non-competitive procurements/emergency procurements which exceed \$100,000.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS OF THE
BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI - ILLINOIS METROPOLITAN DISTRICT
AWARDING A CONTRACT TO G.S. & S. CONSTRUCTION
FOR REPAIRS AT THE DEBALIVIERE BUS FACILITY**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the "Agency"/ "BSD") is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the "Board of Commissioners"); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the "Compact") to acquire by gift, purchase or lease, sell or otherwise dispose of, and to plan, construct, operate and maintain, or lease to others for operation and maintenance, airports, wharves, docks, harbors, and industrial parks adjacent to and necessary and convenient thereto, bridges, tunnels, warehouses, grain elevators, commodity and other storage facilities, sewage disposal plants, passenger transportation facilities, and air, water, rail, motor vehicle and other terminal or parking facilities; to contract and to be contracted with; and to perform all other necessary and incidental functions; and

Whereas, Board Policy Chapter 50, §50.010 (E)(1)(b), requires Board approval of all Non-competitive ("sole source or single bid") Procurements exceeding \$100,000; and

Whereas, on May 16, 2025, the St Louis region experienced a severe weather event which produced several tornadoes, one of which caused significant damage to the Skinker-DeBaliviere neighborhood and Bi-State's DeBaliviere Bus Repair Facility, and upon inspection of the building, Bi-State staff discovered damage to the facility, including structural damage to the southeast overhead garage door frame and masonry; and

Whereas, due to the huge demand for structural repairs during the past year, in the aftermath of the tornado in Central and North St. Louis, the ability to secure a contractor was extremely limited; and

Whereas, Bi-State's Engineering Department has recommended G.S. & S. Construction for the repairs, because that firm specializes in a fast-track method of construction; and

Whereas, the damage sustained has been categorized as high priority for security purposes, as well as the need to protect the infrastructure from further damage that could be sustained through continued weather events; and

Whereas, it is feasible, necessary and in the public interest for the Agency to authorize the President & CEO to enter into a contract with G.S. & S. Construction to provide the necessary repairs at the DeBaliviere Bus Facility, due to tornado damage, in the not-to-exceed amount of \$250,000, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Sole Source Contract. The Board of Commissioners hereby authorizes the President & CEO to enter into a contract with G.S. & S. Construction to provide the necessary repairs at the DeBaliviere Bus Facility, due to tornado damage, in the not-to-exceed amount of \$250,000, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution and the Contracts and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and G.S. & S. Construction.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. Payment of Expenses. The Executive Vice President and CFO is hereby authorized and directed to pay or cause to be paid all costs, expenses and fees incurred in connection with or incidental to this Resolution and the Contract.

Section 9. Effective Date. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From:	Taulby Roach, President and Chief Executive Officer
Subject:	Contract Award – Bus Driving Simulator
Disposition:	Approval
Presentation:	Gaylord Salisbury, Sr. Director, Metro Operations Performance

Objective:

To present to the Board of Commissioners for approval, a request to authorize the President & CEO to award a contract to Sim-Tech Simulation Technology, for the fabrication, configuration, delivery, installation, training, and warranty of a bus driving simulator.

Background:

Metro Transit previously utilized a bus training simulator to support the development of MetroBus operators. The prior simulator became obsolete, exceeding its useful life, and was decommissioned in 2012 when no longer capable of meeting the agency's training needs. The Metro Transit Training Department is requesting approval to replace the simulator based on its demonstrated value as a training tool.

A bus simulator serves as an effective bridge between classroom instruction and behind-the-wheel training, helping prepare safer, more confident, and better-qualified operators before they enter revenue service. Simulators allow operators to develop and practice critical driving skills in a controlled environment where instructors can safely expose trainees to a variety of real-world operating conditions.

Modern bus simulators can replicate adverse weather, heavy traffic, pedestrian interactions, emergency situations, and defensive driving scenarios without risk to passengers, employees, vehicles, or the public. This capability enhances safety, improves training consistency, and provides operators with valuable experience responding to challenging situations before operating a bus in service. Replacing the existing simulator will help Metro Transit maintain a high-quality operator training program while supporting its ongoing efforts to recruit, train, and retain a skilled workforce.

On July 30, 2025, Bi-State Development (BSD) issued *Solicitation 26-RFP-634468-TJ Bus Driving Simulator* to obtain proposals from qualified firms to build, configure, and install a bus driving simulator that will enhance front-line team member initial and refresher training.

A total of three (3) firms were invited to bid on the solicitation for this project; one (1) proposal was received.

- Sim-Tech Simulation Technology

Analysis:

Despite reaching out to multiple prospective vendors, BSD received only one proposal, from Sim-Tech Simulation Technology. The technical proposal was evaluated in accordance with the following evaluation requirements, specified in the solicitation package:

- Proposed solution - Simulator Design
- Vendor Qualifications
- Warranty, Service Support, and Maintenance Objective

After evaluating the proposal individually, which included a live demonstration, the review committee met on July 14, 2026, and recommended acceptance of Sim-Tech's proposal.

Based on the above activities and technical evaluation, Sim-Tech has demonstrated that they can provide a bus driving simulator that will meet BSD's current and future related training needs.

The table below presents the overall rating results, representing the consensus technical and cost scores combined. As a result, Sim-Tech Simulation Technology is the highest-ranking firm.

Firm:	Cost 20%	Cost Score	Technical Score	Total
SIM-TECH	\$635,637.50	100	226.4	326.4
Total Possible Points		100	400	500
Percentage of Total Points		20%	80%	100%

Previous Action:

The Operations Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Operations Committee recommends that the Board of Commissioners authorize the President and CEO to enter into a contract with Sim-Tech Simulation Technology for a bus simulator, which consists of fabrication, configuration, delivery, installation, training, and three years warranty coverage in the amount of **\$635,637.50**.

Funding Source:

Federal and local match funds.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT
APPROVING AN AWARD OF CONTRACT TO
SIM-TECH SIMULATION TECHNOLOGY FOR A BUS SIMULATOR**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the “Agency”) is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the “Board of Commissioners”); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the “Compact”) to plan, construct, maintain, own and operate passenger transportation facilities, and to perform all other necessary and incidental functions, and to disburse funds for its lawful activities, to adopt rules and regulations for the proper operation of its passenger transportation facilities and conveyances, to contract and to be contracted with; and

Whereas, Board Policy Chapter 50, §50.010(E)(1)(a), requires Board approval of Competitive Negotiated Procurements which exceed \$500,000; and

Whereas, on July 30, 2025, Bi-State Development (BSD) issued Solicitation 26-RFP-634468-TJ Bus Driving Simulator to obtain proposals from qualified firms to build, configure, and install a bus driving simulator that will enhance front-line team member initial and refresher training; and

Whereas, in response to the solicitation, despite reaching out to multiple prospective vendors, BSD received only one proposal, from Sim-Tech Simulation Technology; and

Whereas, the technical proposal was evaluated in accordance with the following evaluation requirements, specified in the solicitation package, the review committee has recommended acceptance of Sim-Tech’s proposal; and

Whereas, it is feasible, necessary and in the public interest for the Board of Commissioners to authorize the President and CEO to enter into a contract with Sim-Tech Simulation Technology for a bus simulator, which consists of fabrication, configuration, delivery, installation, training, and three years warranty coverage in the amount of \$635,637.50, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI-ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section 1.

Section 2. Approval of the Contract. The Board of Commissioners hereby authorizes the President and CEO to enter into a contract with Sim-Tech Simulation Technology for a bus simulator, which consists of fabrication, configuration, delivery, installation, training, and three years warranty coverage in the amount of \$635,637.50, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and the Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and

perform the purposes of this Resolution, including the payment of all costs, expenses and fees incurred in connection with or incidental to this Resolution and Contract; and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights Under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Sim-Tech Simulation Technology.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee, or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

From: Taulby Roach, President and Chief Executive Officer
Subject: **Sole Source Contracts for Hardware and Software Maintenance**
Disposition: Approval
Presentation: Thomas Curran, Executive Vice President, Administration

Objective:

To present to the Board of Commissioners for approval, a request for sole source contracts for Hardware and Software Maintenance as budgeted for FY 2027.

Background:

Bi-State Development (BSD) has made significant investment in its technology platforms, to enhance all aspects of our businesses. Each of these systems requires continued support from the manufacturer/developer, to ensure the software functions as expected and remains current with technology updates. When software products are initially licensed and deployed, BSD enters into software maintenance agreements with the manufacturer/developer that ensure the necessary support is available. These software maintenance agreements provide for:

- 1) Correction of “bugs” discovered after software delivery;
- 2) Enhancement of the software to improve performance and maintainability;
- 3) Adaptive maintenance to ensure continued efficient operation in changing operational environments; and
- 4) Emergency support to correct issues that may interfere with the efficient operation of the software.

Contracts for technology hardware and software maintenance have historically been submitted to the Board individually, as needed. During the October 2013 Operations Committee meeting, it was suggested that BSD revise this approach in favor of an annual approval of the required contracts. This approach was adopted and has since become our standard approach.

Analysis:

Most of the hardware and software contracts are less than \$100,000 per year, and therefore do not require approval from the Board of Commissioners; however, BSD’s FY 2027 Operating Budget allocates approximately \$4,000,000 for costs associated with hardware and software acquisition and maintenance that are anticipated to exceed the \$100,000 threshold, which requires Board approval.

<u>Supplier</u>	<u>Product Description</u>	<u>Annual Cost</u>
Giro	Operator Dispatch System	\$ 185,000
UKG (Kronos)	Employee Timekeeping System	\$ 240,000
M-Files	File Vault	\$ 115,000
SpareLabs	Call-A-Ride Scheduling Software	\$ 535,000

Scheidt and Bachmann	Farebox Management System	\$ 385,000
Trapeze	Operations & Customer Service Systems	\$ 700,000
Vontas	Transit Master Scheduling for MetroBus, GTFS-RT, and ITxPT	\$ 994,000
DataServ	Vendor Payment Invoicing Software	\$ 120,000
Tableau	Business Intelligence Reporting	\$ 105,000
Wabtec	SCADA and PA/CIS Maintenance	\$ 125,000
Gartner	Membership and BuySmart software	\$ 150,000
Indra	Ticket Vending Machines Backend Software	\$ 200,000
	Total	\$ 3,854,000

BSD staff shall analyze each situation, prior to entering into any contracts, to verify the continued need and appropriate level of support. Negotiations will be conducted with the contractor to ensure reasonableness of cost.

Previous Contract Cost Comparison

Although the specific amounts associated with various contracts and some vendors have changed since last year, the overall \$4 million budget approval request is the same as in FY 2026.

Previous Action:

The Audit, Finance and Administration Committee approved this item at the August 27, 2026 meeting.

Board Action Requested:

The Audit, Finance and Administration Committee recommends that the Board of Commissioners authorize this request for FY 2027 funding of Sole Source Contracts for Hardware and Software Maintenance.

Attachments:

None.

Funding Source:

Hardware and software maintenance is budgeted in the annual operating budget and funded through local sales tax appropriations.

**A RESOLUTION OF THE BOARD OF COMMISSIONERS OF THE
BI-STATE DEVELOPMENT AGENCY
OF THE MISSOURI - ILLINOIS METROPOLITAN DISTRICT
AWARDING CONTRACTS FOR HARDWARE AND SOFTWARE
MAINTENANCE SERVICES**

PREAMBLES:

Whereas, The Bi-State Development Agency of the Missouri-Illinois Metropolitan District (the "Agency"/ "BSD") is a body corporate and politic, created by an interstate compact between the States of Missouri and Illinois, acting by and through its Board of Commissioners (the "Board of Commissioners"); and

Whereas, the Agency is authorized by Mo. Rev. Stat. §§ 70.370 et seq. and 45 Ill. Comp. Stat. 100/1 et seq. (jointly referred to herein as the "Compact") to acquire by gift, purchase or lease, sell or otherwise dispose of, and to plan, construct, operate and maintain, or lease to others for operation and maintenance, airports, wharves, docks, harbors, and industrial parks adjacent to and necessary and convenient thereto, bridges, tunnels, warehouses, grain elevators, commodity and other storage facilities, sewage disposal plants, passenger transportation facilities, and air, water, rail, motor vehicle and other terminal or parking facilities; to contract and to be contracted with; and to perform all other necessary and incidental functions; and

Whereas, Board Policy Chapter 50, §50.010 (E)(1)(b), require Board approval of all non-competitive ("sole source or single bid") procurements exceeding \$100,000; and

Whereas, funding is provided through the Agency Operating Budget; and

Whereas, the Agency has made significant investment in its technology platforms to enhance all aspects of its operations. Each of these systems require continued support from the manufacturer/developer to ensure that the software functions as expected and remains current with technology updates; and

Whereas, when software products are initially licensed and deployed, the Agency enters into software maintenance agreements with the manufacturer/developer to ensure that the necessary support is available; and

Whereas, pursuant to the October, 2013 Operations Committee recommendation, only annual Board approval of hardware and software maintenance contracts will henceforth be obtained, rather than individually, as needed; and

Whereas, the cost of most of the contracts are less than the \$100,000 Board Policy threshold, and therefore do not require Board approval; however, several providers: Giro, UKG (Kronos), M-Files, SpareLabs, Scheidt and Bachmann, Trapeze, Vontas, DataServ, Tableau, Wabtec, Gartner, and Indra annual contract costs are each anticipated to approach or exceed the \$100,000 threshold; and

Whereas, it is feasible, necessary and in the public interest for the Agency to approve the award of "sole source" contracts for Giro, UKG (Kronos), M-Files, SpareLabs, Scheidt and Bachmann, Trapeze, Vontas, DataServ, Tableau, Wabtec, Gartner, and Indra, for the support of the Agency's hardware and software systems as required and within the amounts provided for in the FY2027 Operations Budget, in accordance with the terms and conditions described herein.

NOW, THEREFORE, THE BOARD OF COMMISSIONERS OF THE BI-STATE DEVELOPMENT AGENCY OF THE MISSOURI- ILLINOIS METROPOLITAN DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Findings. The Board of Commissioners hereby finds and determines those matters set forth in the preambles hereof as fully and completely as if set out in full in this Section I.

Section 2. Approval of the Sole Source Contracts. The Board of Commissioners hereby approves the sole source contracts for Giro, UKG (Kronos), M-Files, SpareLabs, Scheidt and Bachmann, Trapeze, Vontas, DataServ, Tableau, Wabtec, Gartner, and Indra, for the support of the Agency's hardware and software systems as required and within the amounts provided for in the FY2027 Operations Budget, under and pursuant to this Resolution and the Compact for the authorized Agency purposes set forth in the preambles hereof and subject to the conditions hereinafter provided.

Section 3. Actions of Officers Authorized. The officers of the Agency, including, without limitation, the President and CEO, and Vice President of Procurement are hereby authorized and directed to execute all documents and take such actions as they may deem necessary or advisable in order to carry out and perform the purposes of this Resolution and the Contracts and the execution of such documents or taking of such action shall be conclusive evidence of such necessity or advisability.

Section 4. Severability. It is hereby declared to be the intention of the Board of Commissioners that each and every part, section and subsection of this Resolution shall be separate and severable from each and every other part, section and subsection hereof and that the Board of Commissioners intends to adopt each said part, section and subsection separately and independently of any other part, section and subsection. In the event that any part, section or subsection of this Resolution shall be determined to be or to have been unlawful or unconstitutional, the remaining parts, sections and subsections shall be and remain in full force and effect, unless the court making such finding shall determine that the valid portions standing alone are incomplete and are incapable of being executed in accordance with the intent of this Resolution.

Section 5. Rights under Resolution Limited. No rights shall be conferred by this Resolution upon any person or entity other than the Agency and Giro, UKG (Kronos), M-Files, SpareLabs, Scheidt and Bachmann, Trapeze, Vontas, DataServ, Tableau, Wabtec, Gartner, and Indra.

Section 6. Governing Law. The laws of the State of Missouri shall govern this Resolution.

Section 7. No Personal Liability. No member of the Board of Commissioners, officer, employee or agent of the Agency shall have any personal liability for acts taken in accordance with this Resolution.

Section 8. Payment of Expenses. The Senior Vice President and CFO is hereby authorized and directed to pay or cause to be paid all costs, expenses and fees incurred in connection with or incidental to this Resolution and the Contracts.

Section 9. Effective Date. This Resolution shall be in full force and effect from and after its passage and approval.

ADOPTED by the Board of Commissioners of The Bi-State Development Agency of the Missouri-Illinois Metropolitan District this 10th day of September, 2026.

In Witness Whereof, the undersigned has hereto subscribed her signature and caused the Seal of the Agency to be affixed.

**THE BI-STATE DEVELOPMENT AGENCY OF THE
MISSOURI-ILLINOIS METROPOLITAN DISTRICT**

By _____

Title _____

[SEAL]

ATTEST:

By _____

Deputy Secretary to the Board of Commissioners

One-Car MetroLink Pilot Plan

Phased Observation, Implementation, and Data Collection Plan

Purpose

The purpose of this pilot is to evaluate whether operating one-car trains on selected MetroLink trips can maintain customer service, operational reliability, safety, and capacity standards while improving fleet utilization, vehicle longevity, and maintenance flexibility.

Analysis conducted to date does not indicate a need for additional service frequency on either the Red Line or Blue Line when evaluated against current ridership levels and the manufacturer's recommended passenger capacity standards. The pilot is intended to validate these findings under real-world operating conditions, with particular emphasis on AM and PM peak-period service when passenger demand is highest.

The pilot is structured to provide sufficient operational data, including winter operating conditions, while allowing a final recommendation to be completed by February 2027 and, if successful, position Metro Transit for implementation beginning in March 2027.

Pilot Governance

Executive Sponsor

Chief Operating Officer

Evaluation Team

- Metro Performance, Planning and Innovation **(Pilot Lead)**
- MetroLink Operations
- Light Rail Vehicle Maintenance
- Operations Control Center
- Maintenance of Way
- Customer Service
- Public Affairs **(Communications Planning)**
- ADA Services **(Advisory Group Communication & Accessibility Impact Evaluation)**
- System Safety
- Security

Decision Authority

The Chief Operating Officer will review pilot data at established review gates and determine whether the pilot:

- Advances to the next phase
- Requires modification
- Should be paused
- Should be terminated

Customer Communications and Public Engagement Strategy

A comprehensive customer communications campaign will be implemented before and throughout the pilot.

Key Messages

- MetroLink currently has sufficient passenger capacity to accommodate ridership demand with fewer rail cars on selected trains.
- The pilot is intended to improve fleet utilization while supporting long-term vehicle preservation and sustainability.
- Reduced mileage and wear on portions of the fleet will improve maintenance flexibility and help extend vehicle life.
- Train frequency, service span, and station accessibility remain unchanged.
- Metro Transit will continuously monitor passenger loads, reliability, customer feedback, and safety throughout the pilot.

Communications Channels

- Station signage
- Digital information displays
- Metro website
- Social media platforms
- Metro customer alerts
- Media outreach
- Community stakeholder briefings
- Employee communications

Pilot Timeline

Gantt Chart

ONE-CAR METROLINK PILOT TIMELINE
September 2026 – February 2027

Activity Sep Oct Nov Dec Jan Feb

Baseline Data Collection 

Customer Communications Campaign 

Initial Pilot (2 One-Car Trains) 

COO Review Gate #1 ▲

Expansion #1 (+2 One-Car Trains) 

COO Review Gate #2 ▲

Expansion #2 (+2 One-Car Trains) 

COO Review Gate #3 ▲

Expansion #3 (+2 One-Car Trains) 

COO Review Gate #4 ▲

Expansion #4 (+2 One-Car Trains) 

COO Review Gate #5 ▲

Final Evaluation & Report Preparation 

Executive / Board Review ▲

March 2027 Full Implementation (If Approved) ►

Phase 1 – Baseline Data Collection

Timeline

September 2026

Duration

30 Days

Objective

Establish operating, ridership, customer experience, safety, and maintenance benchmarks using existing two-car operations.

Ridership and Capacity

Collect by trip and station:

- Passenger boardings
- Passenger loads
- Peak load points
- Standing passenger volumes
- Passenger load factor
- Red Line and Blue Line passenger distribution

Passenger Load Factor Definition

Passenger load factor measures the percentage of available passenger capacity being utilized on a train.

Examples:

- 50% Load Factor = Train carrying half of recommended capacity
- 100% Load Factor = Train carrying full recommended capacity

This metric provides an objective measurement of crowding and available capacity.

Operations Performance

Collect:

- On-time performance
- Terminal departure adherence
- Schedule adherence
- Run times
- Dwell times
- Train spacing consistency
- Service interruptions

Customer Experience

Track:

- Customer complaints
- Passenger crowding complaints
- Customer feedback trends
- Operator feedback
- Supervisor feedback

Maintenance Performance

Track:

- Vehicle availability
- Mechanical defects
- Train replacements
- Rail vehicle failures
- Mean distance between failures
- Maintenance labor utilization
- Preventive maintenance compliance

Deliverable

Baseline Performance Report

Phase 2 – Initial Pilot Launch

Timeline

October 2026

Duration

30 Days

Objective

Introduce one-car train operations and evaluate customer impacts, capacity utilization, operational performance, and maintenance impacts.

Existing Peak Service

Metro Transit currently operates:

- 9 Red Line trains
- 7 Blue Line trains
- 16 total peak-period trains

Initial Pilot Configuration

Red Line

- 8 two-car trains

- 1 one-car train

Blue Line

- 6 two-car trains
- 1 one-car train

The one-car trains will operate on runs serving the busiest stations during AM and PM peak periods to ensure evaluation under the highest passenger demand conditions.

Gate Review #1

At the conclusion of the 30-day pilot period, the COO will review all performance metrics before authorizing expansion.

Phase 3 – Controlled Expansion

Timeline

November 2026 – January 2027

Objective

Gradually expand one-car operations while continuously evaluating customer impacts, reliability, safety, capacity utilization, and operational resiliency.

Expansion Schedule

Expansion will occur only if performance benchmarks continue to be achieved.

Date	Additional One-Car Trains	Total One-Car Trains
Initial Pilot	+2	2
November 2026	+2	4
December 2026	+2	6
January 2027	+2	8
Late January / Early February 2027	+2	10

Expansion Approval Criteria

Prior to each expansion, the pilot must continue to demonstrate:

- Acceptable on-time performance

- No significant safety concerns
- No passenger pass-ups due to insufficient capacity
- Acceptable customer feedback
- Stable maintenance performance
- Stable fleet reliability
- Acceptable operational resiliency

Each expansion stage will require COO approval before implementation.

Pilot Observation and Monitoring Program

Field Observation Locations

Observation teams will be deployed to:

- Forest Park-DeBaliviere
- Central West End
- Civic Center
- Union Station
- Shrewsbury-Lansdowne I-44
- Lambert Airport Stations

Observations

- Platform crowding
- Boarding and alighting activity
- Passenger distribution
- Dwell times
- Passenger reactions
- Platform management concerns

Operations Control Monitoring

Monitor:

- Headway consistency
- Train spacing
- Dispatch decisions
- Recovery from delays
- Schedule performance

Particular attention will be paid to:

- Uneven train spacing
- Reduced schedule recovery margins
- Congestion at key operating locations

Data Collection Frequency

Daily

- Passenger load review
- Reliability review
- Incident assessment

Weekly

- Performance dashboard
- Customer feedback review
- Maintenance review

Every Three Weeks

- Expansion readiness review
- COO approval decision

Monthly

- Executive performance report

Seasonal and Operational Evaluation

Winter Operations Assessment

Evaluate:

- Adverse weather operations
- Winter operating conditions
- Reduced adhesion conditions
- Vehicle reliability during colder temperatures

Reduced Adhesion Conditions

Reduced adhesion occurs when snow, ice, moisture, leaves, or other contaminants reduce friction between vehicle wheels and the rail surface.

Potential impacts include:

- Reduced braking effectiveness
- Reduced acceleration performance
- Stopping accuracy concerns
- Schedule adherence impacts

Capacity Verification

Conduct:

- Passenger counts
- Ride checks
- Platform observations
- Station audits
- Peak-period load analysis

Automated Data Analysis

Analyze:

- APC data
- Passenger load profiles
- Travel time performance
- Reliability trends

Manual Audits

Conduct:

- Weekly station audits
- Ride checks
- Passenger flow evaluations
- Platform observations

Pilot Success Measures

Capacity

- Passenger volumes remain within manufacturer-recommended capacity standards.
- No sustained overcrowding conditions are observed.
- No passenger pass-ups due to insufficient space are observed.

Reliability

- On-time performance remains at or above baseline levels.
- No meaningful increase in service disruptions occurs.

Customer Experience

- No material increase in over-crowding complaints.
- Customer feedback remains generally neutral or positive.

Operations

- No significant decline in operational resiliency.
- Train spacing and service management remain acceptable.

Maintenance

- No adverse impacts on fleet reliability.
- Vehicle availability remains at or above baseline.
- Demonstrated fleet preservation and vehicle longevity benefits are achieved.

Safety

- No increase in safety incidents.
- No increase in platform management concerns.

Executive Review Gates

Gate 1

End of October 2026

Review:

- Passenger loads
- Reliability
- Safety
- Customer feedback
- Maintenance performance

Decision:

- Expand by two trains
- Continue unchanged

- Modify pilot
- Suspend pilot

Gates 2-5

Every Three Weeks During Expansion

Review:

- Capacity utilization
- Passenger impacts
- Reliability
- Safety performance
- Maintenance performance
- Customer feedback

Decision:

- Add two one-car trains
- Hold current deployment level
- Modify operating plan
- Suspend pilot

Escalation Procedures

Immediate Escalation to COO

Any of the following will trigger executive review within 24 hours:

- Repeated passenger loads exceeding recommended capacity
- Significant decline in on-time performance
- Three consecutive weeks of worsening customer complaints
- Major service disruption directly attributable to the pilot
- Safety event associated with crowding
- Significant operational issues related to train spacing

Pilot Suspension Criteria

The COO may suspend the pilot immediately if:

- Safety risks emerge
- Passenger loads consistently exceed acceptable thresholds
- Reliability falls below established performance standards

- Customer impacts become unacceptable

Phase 4 – Final Evaluation and Recommendation

Timeline

February 2027

Objective

Complete a comprehensive assessment of the pilot and provide a recommendation regarding permanent implementation.

Final Evaluation Areas

- Ridership impacts
- Passenger capacity utilization
- Reliability performance
- Customer experience impacts
- Customer Service findings
- Safety performance
- Fleet utilization benefits
- Vehicle longevity benefits
- Maintenance impacts
- Operational resiliency

Final Deliverable

Staff will prepare a **One-Car MetroLink Pilot Evaluation Report** containing:

1. Executive Summary
2. Baseline vs. Pilot Performance Comparison
3. Ridership and Passenger Load Analysis
4. Reliability Assessment
5. Customer Experience Assessment
6. Customer Service Assessment
7. Safety Review
8. Maintenance Impact Analysis
9. Fleet Utilization and Vehicle Longevity Assessment
10. Operational Resiliency Assessment
11. Lessons Learned
12. Final Recommendation

Recommendation Options

- Full implementation beginning March 2027
- Modified implementation
- Expanded implementation
- Pilot extension
- Discontinue implementation

Implementation Decision

If pilot performance benchmarks are achieved, Metro Transit will be positioned to begin full implementation of one-car operations in March 2027. This phased approach provides a controlled, data-driven evaluation process that prioritizes customer experience, safety, service reliability, and operational effectiveness while validating anticipated fleet preservation and maintenance benefits.

Memorandum

To: Taulby Roach, President and CEO

From: Kevin Scott, EVP - Public Affairs & Security

Date: September 4, 2026

Subject: MetroLink Rear Car

Mr. Roach,

Overview

We continue to refine our security posture, and with Metro Transit COO Ron Forrest providing further analysis relative to one-car consist considerations, this memorandum revisits the tactical integration of rolling stock management and public-facing security messaging.

By strategically "right-sizing" our consists—specifically the closing of rear MetroLink cars, **as reflected in full-capacity Operating Model 2 of Mr. Forrest's correspondence**—we can significantly enhance our security force multiplication dynamic, all while creating higher sustained census.

The Force Multiplication Strategy

The primary objective of this protocol is to concentrate our security presence and the riding public into a more defined, manageable footprint. This shift achieves several key security goals:

- **Increased Natural Surveillance:** By consolidating passengers into fewer cars, we maximize "eyes on the street" (or rail), which naturally deters illicit activity through increased social density.
- **Concentrated Security Deployment:** This allows our law enforcement partners and Metro Security Officers to maintain a higher frequency of sweeps and a more visible presence, as the area of patrol is strategically condensed.
- **Response Efficiency:** Reducing the physical area of the train reduces the time required for security personnel to move through the consist during an active call for service.

Unified Security Messaging

To support this operational shift, we will launch a proactive messaging campaign across all digital and physical platforms. The goal is to ensure that wherever a passenger engages with our brand—via the app, platform signage, or onboard flyers—the security message is consistent and proactive.

One Metropolitan Square
211 North Broadway, Suite 700
St. Louis, MO 63102-2759
BiStateDev.org

Strategic Intent: We could "push" this messaging across all channels simultaneously. This ensures that the message of a "Safe, Monitored Environment" meets the passenger at every touchpoint, reinforcing the perception and reality of a secure system.

Operational Logistics

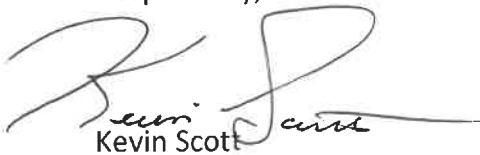
- **Collateral Readiness:** Email templates and platform flyers detailing these safety updates can be easily finalized.
- **Production Timeline:** Our internal Public Affairs team confirmed a **two-day turnaround** for final production materials, ensuring we meet all implementation deadlines if this recommendation should be adopted.

Conclusion

By running a single car consist with a robust, multi-channel messaging "push," we create a more controlled environment that empowers our security force and provides a safer experience for our riders.

I look forward to discussing the specifics of this "unified push" approach and am hopeful you are open to reconsidering this effort.

Respectfully,



Kevin Scott